

Wabtec 3<sup>rd</sup> Quarter 2019

Financial Results & Company Highlights
October 31, 2019



# Forward looking statements & non-GAAP financial information

This communication contains "forward-looking" statements as that term is defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended by the Private Securities Litigation Reform Act of 1995, including statements regarding the acquisition by Wabtec of GE Transportation (the "GE Transportation merger") and statements regarding Wabtec's expectations about future sales and earnings. All statements, other than historical facts, including statements regarding the expected benefits of the transaction, including future financial and operating results, the tax consequences of the GE Transportation merger, and Wabtec's plans, objectives, expectations and intentions; legal, economic and regulatory conditions; and any assumptions underlying any of the foregoing, are forward-looking statements. Forward-looking statements concern future circumstances and results and other statements that are not historical facts and are sometimes identified by the words "may," "will," "should," "potential," "intend," "expect," "endeavor," "seek," "anticipate," "overestimate," "underestimate," "believe," "could," "project," "predict," "continue," "target" or other similar words or expressions. Forward-looking statements are based upon current plans, estimates and expectations that are subject to risks, uncertainties and assumptions. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those indicated or anticipated by such forward-looking statements. The inclusion of such statements should not be regarded as a representation that such plans, estimates or expectations will be achieved. Important factors that could cause actual results to differ materially from such plans, estimates or expectations include, among others, (1) unexpected costs, charges or expenses resulting from GE Transportation merger; (2) uncertainty of Wabtec's expected financial performance; (3) failure to realize the anticipated benefits of the GE Transportation merger, including as a result of integrating GE Transportation into Wabtec; (4) Wabtec's ability to implement its business strategy; (5) difficulties and delays in achieving revenue and cost synergies; (6) inability to retain and hire key personnel; (7) evolving legal, regulatory and tax regimes; (8) changes in general economic and/or industry specific conditions, including the impacts of tax and tariff programs, industry consolidation and changes in the financial condition or operating strategies of our customers; (9) changes in the expected timing of projects; (10) a decrease in freight or passenger rail traffic; (11) an increase in manufacturing costs; (12) actions by third parties, including government agencies; and (13) other risk factors as detailed from time to time in Wabtec's reports filed with the SEC, including Wabtec's annual report on Form 10-K, periodic quarterly reports on Form 10-O, periodic current reports on Form 8-K and other documents filed with the SEC. The foregoing list of important factors is not exclusive. Any forward-looking statements speak only as of the date of this communication. Wabtec does not undertake any obligation to update any forward-looking statements, whether as a result of new information or development, future events or otherwise, except as required by law. Readers are cautioned not to place undue reliance on any of these forward-looking statements.

This presentation as well as Wabtec's earnings release and 2019 financial guidance mention certain non-GAAP financial performance measures, including adjusted sales, adjusted operating margin, EBITDA, adjusted EBITDA, adjusted income from operations and adjusted earnings per diluted share. Wabtec defines EBITDA as income from operations plus depreciation and amortization. While Wabtec believes these are useful supplemental measures for investors, they are not presented in accordance with GAAP. Investors should not consider non-GAAP measures in isolation or as a substitute for net income, cash flows from operations, or any other items calculated in accordance with GAAP. In addition, the non-GAAP financial measures included in this presentation have inherent material limitations as performance measures because they add back certain expenses incurred by the company to GAAP financial measures, resulting in those expenses not being taken into account in the applicable non-GAAP financial measure. Because not all companies use identical calculations, Wabtec's presentation of non-GAAP financial measures may not be comparable to other similarly titled measures of other companies. Included in this presentation are reconciliation tables that provide details about how adjusted results relate to GAAP results.

### **Executive summary**

Solid third quarter, on-track & well positioned to deliver for the year

Diversified portfolio yielding ability to manage market headwinds

Integration on-track & synergies delivering ahead of plan

Narrowing full-year adjusted guidance; reiterating 2019 GAAP Cash from operations guidance

- 3Q sales of ~\$2.0B and EPS of \$0.48
- 3Q adjusted sales of ~\$2.1B and adjusted EPS of \$1.03
- YTD cash flow from operations of \$568M
- Services growth driven by significant global installed base offsetting North America freight market softness
- \$250M synergies to be achieved before 2022

- GAAP EPS guidance to between \$2.05 to \$2.10
- Adjusted EPS guidance to between \$4.15 and \$4.20
- Affirming cash flow from operations guidance at ~\$900M

### 3Q 2019 performance

	Reported	Adjusted	Adjusted y/y
Sales	\$2,002M	\$2,053M	90%
EBITDA	\$292M	\$440M	
Income from ops	\$169M	\$317M	133%
Profit margin	8.4%	15.4%	2.8 pts
EPS	\$0.48	\$1.03	
Cash from ops	\$124M		
Backlog	\$22B		

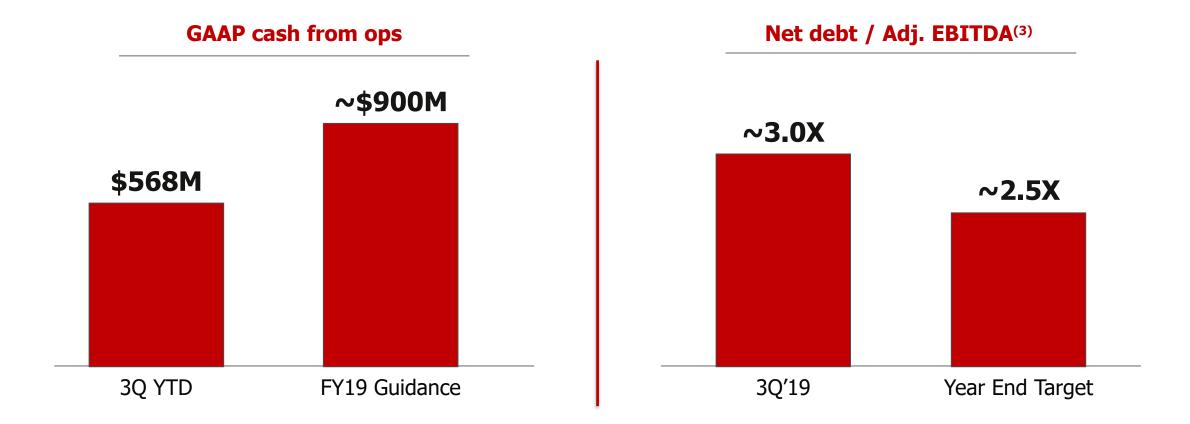
Freight	Reported	Adjusted <sup>(1)</sup>	Adjusted y/y
Sales	\$1,296M	\$1,347M	244%
Income from ops	\$148M	\$256M	221%
Profit margin %	11.4%	19.0%	(1.4 pts)
Backlog	\$18B		

Transit	Reported	Adjusted(2)	Adjusted y/y
Sales	\$706M	\$706M	3%
Income from ops	\$56M	\$67M	5%
Profit margin %	7.9%	9.4%	0.2 pts
Backlog	\$4B		

<sup>(1)</sup> Freight Segment sales were adjusted by \$51 million due to policy harmonization; Income from operations was adjusted by \$108 million due to the policy harmonization, merger-related and restructuring expenses noted.

<sup>(2)</sup> Transit Segment income from operations was adjusted by \$11 million due to restructuring charges.

### Liquidity & leverage



Strong cash flow generation to de-lever the balance sheet ... long-term target leverage ~2-2.5X

<sup>(3)</sup> Wabtec uses a leverage ratio of Net Debt to Adj. EBITDA for purposes of tracking compliance with the covenants in our Credit Agreement, which requires Wabtec to comply with a leverage ratio based on substantially similar performance metrics. Management uses this specific performance metric to measure Wabtec's reduction in debt and other balance sheet liabilities and to assist in the appropriate allocation of capital. Net debt is defined as total debt less unrestricted cash and cash equivalents. See the reconciliations included in the Appendix for this presentation for a reconciliation of Adjusted EBITDA to the most directly comparable GAAP measure.

### 2019 guidance

#### Sales

GAAP: ~\$8.1B

Adjusted: ~\$8.2B

#### **EBITDA**

GAAP: ~\$1.2B

Adjusted: ~\$1.6B

#### **EPS**

GAAP: \$2.05 to \$2.10

Adjusted: \$4.15 to \$4.20

#### **Cash from operations**

GAAP: ~\$900M

- SG&A ~\$1.1B
- Depreciation ~\$155M
- Amortization ~\$245M
- Interest ~\$55M per quarter
- Adjusted tax rate at ~24%<sup>(4)</sup>
- Capex of ~\$200M
- ~\$0.88 after-tax EPS impact from non-cash recurring PPA charges (not added back to Adjusted EPS)
- Shares outstanding at the end of 2019 ~192M
- Policy harmonization to be excluded from 2020 adjustments

#### Well-positioned to deliver through the cycle

### Focused strategy, positioned for long-term growth

- 3Q performance on track ... well positioned to deliver on '19 financial guidance
- Significant installed base across Freight and Transit ... resilient business model
- Cost reductions on track ... strong confidence we will meet synergy target of \$250M before '22
- Strong cash generation ... affirming cash flow guidance for '19 of ~\$900M
- Updated GAAP EPS guidance to between \$2.05 to \$2.10 and adjusted EPS guidance to between \$4.15 to \$4.20

Globally diverse business model provides strong foundation for long-term growth

# Appendix





### **Income statement**

# WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION CONDENSED CONSOLIDATED STATEMENT OF INCOME FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2019 AND 2018 (AMOUNTS IN MILLIONS EXCEPT PER SHARE DATA) (UNAUDITED)

		Third Quarter <u>2019</u>	(	Third Quarter <u>2018</u>	For the ne Months 2019	Ni	For the ne Months 2018
Net sales Cost of sales Gross profit Gross profit as a % of Net Sales	\$	2,001.7 (1,402.3) 599.4 29.9%	\$	1,077.8 (775.8) 302.0 28.0%	\$ 5,831.6 (4,228.5) 1,603.1 27.5%	\$	3,245.7 (2,308.8) 936.9 28.9%
Selling, general and administrative expenses Engineering expenses Amortization expense Total operating expenses Operating expenses as a % of Net Sales		(292.2) (58.6) (79.5) (430.3) 21.5%		(146.8) (20.1) (9.9) (176.8) 16.4%	 (842.9) (150.3) (172.9) (1,166.1) 20.0%		(465.2) (61.6) (30.1) (556.9) 17.2%
Income from operations Income from operations as a % of Net Sales		169.1 <i>8.4%</i>		125.2 11.6%	437.0 7.5%		380.0 11.7%
Interest expense, net Other income (expense), net Income from operations before income taxes		(57.7) 1.9 113.3		(23.7) 1.2 102.7	 (160.8) (4.1) 272.1		(75.9) 6.0 310.1
Income tax expense  Effective tax rate		(22.7) 20.0%		(16.6) 16.2%	(82.6) 30.4%		(53.2) 17.2%
Net income		90.6		86.1	189.5		256.9
Less: Net loss attributable to noncontrolling interest		0.5		1.6	 1.5		3.7
Net income attributable to Wabtec shareholders	\$	91.1	\$	87.7	\$ 191.0	\$	260.6
Earnings Per Common Share Basic							
Net income attributable to Wabtec shareholders	\$	0.48	\$	0.91	\$ 1.17	\$	2.71
<b>Diluted</b> Net income attributable to Wabtec shareholders	\$	0.48	\$	0.91	\$ 1.11	\$	2.70
Basic Diluted	_	189. <u>6</u> 191.5		96.2 96.6	 163.2 172.2		95.9 96.4



## Income statement (cont.)

# WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION CONDENSED CONSOLIDATED STATEMENT OF INCOME FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2019 AND 2018 (AMOUNTS IN MILLIONS EXCEPT PER SHARE DATA) (UNAUDITED)

		Third Quarter <u>2019</u>		Third Quarter <u>2018</u>	For the Nine Months 2019	For the Nine Months 2018
Segment Information						
Freight Net Sales	\$	1,295.7	\$	391.6	\$ 3,666.1	\$ 1,183.4
Freight Income from Operations	\$	148.1	\$	79.4	\$ 375.3	\$ 233.4
Freight Operating Margin		11.4%		20.3%	10.2%	19.7%
Transit Net Sales	\$	706.0	\$	686.2	\$ 2,165.5	\$ 2,062.3
Transit Income from Operations	\$	55.8	\$	60.7	\$ 185.9	\$ 186.8
Transit Operating Margin		7.9%		8.8%	8.6%	9.1%
Backlog Information (Note: 12-month is a sub-set of total)	Septer	mber 30, 2019		<u>June 30, 2019</u>		
Freight Total	\$	18,257.6	\$	18,765.5		
Transit Total		3,672.9		3,847.8		
Wabtec Total	\$	21,930.5	\$	22,613.3		
Freight 12-Month	\$	3,914.2	\$	3,793.9		
Transit 12-Month	Ψ	1,813.1	Ψ	2,058.9		
			_			
Wabtec 12-Month	\$	5,727.3	\$	5,852.8		



# **Balance** sheet

#### WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION CONDENSED CONSOLIDATED BALANCE SHEETS

	Unaudited			
	<u>Septer</u>	<u>mber 30, 2019</u>	<u>Decem</u>	ber 31, 2018
<u>In millions</u>				
Cash and cash equivalents	\$	587.4	\$	580.9
Restricted cash		-		1,761.4
Receivables, net		1,673.3		1,146.8
Inventories		1,957.3		844.9
Current assets - other		192.4		115.6
Total current assets		4,410.4		4,449.6
Property, plant and equipment, net		1,622.7		563.8
Goodwill		8,103.2		2,396.5
Other intangibles, net		4,207.0		1,129.9
Other long term assets		557.6		109.4
Total assets	\$	18,900.9	\$	8,649.2
Current liabilities	\$	3,198.9	\$	1,646.6
Long-term debt		4,633.5		3,792.8
Long-term liabilities - other		1,339.1		340.7
Total liabilities		9,171.5		5,780.1
Shareholders' equity		9,696.4		2,865.2
Non-controlling interest		33.0		3.9
Total shareholders' equity		9,729.4		2,869.1
Total Liabilities and Shareholders' Equity	\$	18,900.9	\$	8,649.2



#### **Cash flow**

#### WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

	Unaudited Nine Months Ended September 30, <u>2019</u> 2 <u>018</u>						
<u>In millions</u>				<u>=</u>			
Net cash provided by operating activities	\$	567.7	\$	38.0			
Net cash used for investing activities		(3,109.8)		(104.2)			
Net cash provided by financing activities		817.1		1,995.3			
Effect of changes in currency exchange rates		(29.9)		(27.1)			
(Decrease) increase in cash		(1,754.9)		1,902.0			
Cash, cash equivalents, and restricted cash, beginning of period		2,342.3		233.4			
Cash, cash equivalents, and restricted cash, end of period	\$	587.4	\$	2,135.4			



# **EPS**and non-GAAP Reconciliation

Set forth below is the calculation of the non-GAAP performance measures included in this press release. We believe that these measures provide useful supplemental information to assess our operating performance and to evaluate period-to-period comparisons. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, Wabtec's reported results prepared in accordance with GAAP.

(in millions)				Thi	rd Quarter 2019	Actual Resu	Its			
	Net Sales	Gross <u>Profit</u>	Operating Expenses	Income from Operations	Interest & Other Exp	<u>Tax</u>	Net Income	Minority <u>Interest</u>	Wabtec Net Income	<u>EPS</u>
Reported Results	\$ 2,001.7	\$ 599.4	\$ (430.3)	\$ 169.1	\$ (55.8)	\$ (22.7)	\$ 90.6	\$ 0.5	\$ 91.1	\$ 0.48
Restructuring, Transaction, & Litigation costs	-	28.4	40.1	68.5	3.6	(17.4)	54.7	-	54.7	\$ 0.28
One-time PPA	-	16.0	-	16.0	-	(3.9)	12.1	-	12.1	\$ 0.06
Policy Harmonization	51.0	55.0	8.0	63.0	-	(15.2)	47.8	-	47.8	\$ 0.25
Tax on Transaction Costs	-	-	-	-	-	(7.7)	(7.7)	-	(7.7)	\$ (0.04
Adjusted Results	\$ 2,052.7	\$ 698.8	\$ (382.2)	\$ 316.6	\$ (52.2)	\$ (67.0)	\$ 197.4	\$ 0.5	\$ 197.9	\$ 1.03

(in millions)	ted Results Year-to-Date 2019 Actual Results													
Reported Results	Net Sales \$ 5,831.6	Gross <u>Profit</u> \$ 1,603.1	Operating Expenses \$ (1,166.1)	Income from Operation:	Other Exp	<u>Tax</u> \$ (82.6)	Net In	ncome 189.5		ority erest 1.5		abtec Income 191.0	\$	EPS 1.11
Restructuring, Transaction, & Litigation costs	-	28.4	130.4	158	8 21.5	(43.6)		136.7		-		136.7	\$	0.79
One-time PPA	-	185.0	-	185	0 -	(44.8)		140.2		-		140.2	\$	0.81
Policy Harmonization	115.0	59.0	17.0	76	0 -	(18.4)		57.6		-		57.6	\$	0.33
Tax on Transaction Costs	-	-	-	-	-	16.0		16.0		-		16.0	\$	0.09
Adjusted Results	\$ 5,946.6	\$ 1,875.5	\$ (1,018.7)	\$ 856	8 \$ (143.4)	\$ (173.4)	\$	540.0	\$	1.5	\$	541.5	\$	3.14



Fully Diluted Shares Outstanding

# EBITDA reconciliation

Set forth below is the calculation of the non-GAAP performance measures included in this press release. We believe that these measures provide useful supplemental information to assess our operating performance and to evaluate period-to-period comparisons. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, Wabtec's reported results prepared in accordance with GAAP.

Wabtec Corporation 2019 Q3 EBITDA Reconciliation (in millions)	me from erations	<u>Depr</u>	<u>eciation</u>	<u>Amo</u>	<u>rtization</u>	EBITDA (Income from rations plus Depreciation & Amortization)
Consolidated Q3 Actual As Reported	\$ 169.1	\$	43.4	\$	79.5	\$ 292.0
Restructuring, Transaction, & Litigation costs	68.5		-		-	68.5
One-time PPA Charges	16.0		-		-	16.0
Policy Harmonization	63.0		-		-	63.0
Adjusted Results	\$ 316.6	\$	43.4	\$	79.5	\$ 439.5



# EBITDA reconciliation guidance

Set forth below is a reconciliation of the 2019 guidance to the adjusted guidance included in this press release. We believe that the adjusted guidance provides useful supplemental information to assess our forecasted results. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, Wabtec's guidance presented in accordance with GAAP.

Wabtec Corporation Reconciliation of Guidance to Adjusted Guida (in billions)	ance *		Income from		Depreciation		EBITDA (Income from rations plus Depreciation
		Revenue	 Operations	& Amortization		& Amortization)	
2019 Guidance	\$	8.1	\$ 0.7	\$	0.4	\$	1.2
Restructuring, Transaction, & Litigation costs		-	0.2		-		0.2
One-time PPA Charges		-	0.2		-		0.2
Policy Harmonization		0.1	0.1		-		0.1
2019 Adjusted Guidance	\$	8.2	\$ 1.2	\$	0.4	\$	1.6

<sup>\*</sup> Net Income and Earnings Per Diluted Share ("EPS") will be impacted by a variety of uncertainties including revisions to purchase price accounting, final transaction costs, and mix of operations affecting accounting harmonization. The Company does not further reconcile Income from Operations to Net Income due to the inherent difficulty, without unreasonable efforts, in forecasting and quantifying with reasonable accuracy the foregoing significant items required for the reconciliation. On a GAAP basis, Net Income is estimated to range from \$362 million to \$372 million, with an EPS range of \$2.05 to \$2.10. On an adjusted basis, Net Income is estimated to range from \$735 million to \$745 million, and EPS of \$4.15 to \$4.20.