### **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

### FORM 8-K

#### CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) **OF THE SECURITIES EXCHANGE ACT OF 1934**

Date of Report (Date of Earliest Event Reported): May 4, 2020 (May 4, 2020)

## WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION

(Exact Name of Registrant as Specified in Its Charter)

Delaware (State or other Jurisdic of Incorporation)

033-90866 (Commissie File No.)

25-1615902 (I.R.S. Employer Identification No.)

30 Isabella Street Pittsburgh, Pennsylvania (Address of Principal Executive Offices)

15212 (Zip Code)

(412) 825-1000 (Registrant's Telephone Number ne Number, Including Area Code)

(Former Name or Former Address, if Changed Since Last Report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

D Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Dere-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

	Trading	Name of Exchange
Title of Class	Symbol(s)	on which registered
Common Stock, par value \$0.01 per share	WAB	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company  $\Box$ 

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.  $\Box$ 

### Item 2.02 Results of Operations and Financial Condition.

On May 4, 2020, Westinghouse Air Brake Technologies Corporation (the "Company") issued a press release reporting, among other things, the Company's 2020 first quarter results. A copy of this press release is attached as Exhibit 99.1 to this Current Report on Form 8-K and is incorporated into this Item 2.02 by reference. The Company is also furnishing an investor presentation relating to its first quarter of 2020 (the "Presentation"), which will be used by the management team for presentations to investors and others. A copy of the Presentation is attached hereto as Exhibit 99.2 and incorporated into this Item 2.02 by reference. The Presentation is also available on the Company's web site at www.wabteccorp.com.

In accordance with General Instruction B.2 of Form 8-K, the information furnished pursuant to this Item 2.02 in this Current Report on Form 8-K, including Exhibits 99.1 and 99.2, shall not be deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liability of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such a filing.

#### Item 9.01. Financial Statements and Exhibits.

(d) Exhibits

The following exhibits are furnished with this report on Form 8-K:

Exhibit No.	Description
99.1	Press release dated May 4, 2020
99.2	Wabtec Earnings Presentation, First Quarter 2020

104 Cover Page Interactive Data File (embedded within the Inline XBRL document)

#### Caution Concerning Forward-Looking Statements

This communication contains "forward-looking" statements as that term is defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended by the Private Securities Litigation Reform Act of 1995, including statements regarding the acquisition by Wabtec of GE Transportation (the "GE Transportation merger"), statements regarding Wabtec's expectations about future sales and earnings and statements about the impact of evolving global conditions on Wabtec's business. All statements, other than historical facts, including statements synergies from the GE Transportation merger; statements regarding Wabtec's plans, objectives, expectations and intentions; and statements regarding macro-economic conditions and evolving production and demand conditions; and any assumptions underlying any of the foregoing, are forward-looking statements. Forward-looking statements concern future circumstances and results and other statements that are not historical facts and are sometimes identified by the words "may," "will," "should," "potential," "intend," "expect," "endeavor," "seek," "anticipate," "estimate," "overestimate," "underestimate," "believe," "could," "project," "predict," "continue," "target" or other similar words or expressions. Forward-looking statements are based upon current plans, estimates and expectations that are subject to risks, uncertainties and assumptions. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those indicated or anticipated by such forward-looking statements. The inclusion of such statements should not be regarded as a representation that such plans, estimates or expectations will be achieved. Important factors that could cause actual results to differ materially from such plans, estimates or expectations include, among others, (1) unexpected costs, charges or expenses resulting from the GE Transportation merger; (2) uncertainty of Wabtec's expected financial performance; (3) failure to realize the anticipated benefits of the GE Transportation merger, including as a result of integrating GE Transportation into Wabtec; (4) Wabtec's ability to implement its business strategy; (5) difficulties and delays in achieving revenue and cost synergies; (6) inability to retain and hire key personnel; (7) evolving legal, regulatory and tax regimes; (8) changes in general economic and/or industry specific conditions, including the impacts of tax and tariff programs, industry consolidation and changes in the financial condition or operating strategies of our customers; (9) changes in the expected timing of projects; (10) a decrease in freight or passenger rail traffic; (11) an increase in manufacturing costs; (12) actions by third parties, including government agencies; (13) the severity and duration of the evolving COVID-19 pandemic and the resulting impact on the global economy and, in particular, our customers, suppliers and end-markets; and (14) other risk factors as detailed from time to time in Wabtec's reports filed with the SEC, including Wabtec's annual report on Form 10-K, periodic quarterly reports on Form 10-Q, periodic current reports on Form 8-K and other documents filed with the SEC. The foregoing list of important factors is not exclusive. Any forward-looking statements speak only as of the date of this communication. Wabtec does not undertake any obligation to update any forward-looking statements, whether as a result of new information or development, future events or otherwise, except as required by law. Readers are cautioned not to place undue reliance on any of these forward-looking statements.

### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Company has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION

By: /s/ Patrick D. Dugan Patrick D. Dugan Executive Vice President and Chief Financial Officer

Date: May 4, 2020



### News Release

Wabtec Reports First Quarter 2020 Results

- First Quarter Reported GAAP Earnings Per Share of \$0.58; Adjusted EPS of \$0.97
- First Quarter Reported GAAP Income From Operations of \$217 Million (11.3% Margin); Adjusted Income From Operations of \$303 Million (15.7% Margin)
- Strong Financial Position with Available Liquidity of About \$1.2 Billion at Quarter Close; Additional Actions Post Quarter Further Enhanced Liquidity by \$600 Million
- Multi-Year Backlog of \$22 Billion Provides Forward Visibility

Pittsburgh, PA, May 4, 2020 – Wabtec Corporation (NYSE: WAB) today reported first quarter 2020 earnings per diluted share of \$0.58 and adjusted earnings per diluted share of \$0.97 (on 191.4 million fully diluted shares) versus a loss per diluted share of \$0.04 and adjusted earnings per diluted share of \$1.21 (on 132.5 million fully diluted shares) a year ago. Total sales were \$1.9 billion versus \$1.6 billion a year ago.

Rafael Santana, Wabtec's president and chief executive officer, said: "Wabtec delivered a solid first quarter despite increased headwinds from the COVID-19 pandemic that included operational and supply chain disruptions primarily in India, China and Europe. This is a testament to the perseverance and experience of our employees. Despite the weaker environment in the quarter, we continued to reduce cost, improve operational performance and deliver on our synergy targets. As we continue to navigate today's rapidly changing environment, we remain committed to improving segment margins, controlling what we can and protecting the health and safety of our workforce, while maintaining our operational capabilities and delivering for customers.

"We are taking swift and prudent actions to reduce cost, manage cash and maintain our strong liquidity position. Even with the uncertain environment, we are committed to delivering on our synergy plans and aligning production capacity to prevailing demand conditions. Additionally, we are taking actions to reduce working capital and to cut non-essential capital spending.

"Through these efforts and other actions, and by leveraging the strength, scale and diversity of our business, we will continue to position Wabtec as an even stronger and more resilient company."

#### **Business Update**

Due to the impacts of the pandemic and the global government actions to contain it, some of Wabtec's customers have been adversely affected, and certain of our operations and supply chains have, and continue to be, impacted. Rail transportation in North America and other parts of the world has been deemed critical to moving essential goods and commodities. At this time, a majority of Wabtec's global operations, including those in the United States, continue to





operate to support the critical needs of customers. However, Wabtec operations (most notably in China, India, and parts of Europe) were partially or fully impacted due to government issued lockdowns to protect against the spread of the virus.

In accordance with (and in addition to) guidance from both the World Health Organization (WHO) and the U.S. Centers for Disease Control and Prevention (CDC), Wabtec has taken significant proactive measures to protect the health and safety of employees, including temperature screenings, enhanced social distancing, expanded work from home protocols, the implementation of deep cleaning and sanitization efforts, and the distribution of additional personal protective equipment (PPE) where needed.

#### 2020 Guidance Update

Wabtec previously issued 2020 financial guidance, which did not include the impacts of the coronavirus, on February 18, 2020. The situation created by the COVID-19 pandemic is rapidly evolving and there remains a high degree of uncertainty regarding the duration and severity of the pandemic, government actions to contain it and the potential impact on global economic activity, global supply chain operations, and our customers. As a result of this uncertainty, Wabtec is withdrawing its 2020 financial guidance at this time.

Wabtec remains confident in the long-term fundamentals of the company and its ability to navigate the challenging environment ahead. Our strong backlog, recurring service revenues, aftermarket reach, significant installed base, technology differentiation, international footprint and globally diverse business model have positioned the Company to successfully manage market headwinds over the long-term.

Our team is focused on taking the necessary steps in response to the pandemic. We are reducing our controllable costs by delivering on our original synergy targets, continuing to consolidate our operational footprint by an additional 9% in 2020, and lowering fixed costs by driving down SG&A expense. These cost actions, along with working capital management and a more than 40% reduction in capital expenditures this year will improve our liquidity and further strengthen Wabtec's financial position.

#### 2020 First Quarter Consolidated Results

- Sales were \$1.9 billion versus \$1.6 billion in the same period a year ago. The increase compared to the year-ago quarter are primarily due to sales from acquisitions, mainly of GE Transportation, partially offset by lower sales in Freight Components and Equipment, and Transit and unfavorable foreign exchange rates.
- Income from operations was \$217 million (11.3% of sales) and adjusted income from operations was \$303 million (15.7% of sales), which were
  favorably impacted by improvement in Transit operations, offset somewhat by disruption due to the COVID-19 pandemic. Adjusted income from
  operations excluded pre-tax expenses of \$86 million, of which \$69 million is for non-cash amortization expense and \$17 million is for
  restructuring and transaction costs (see reconciliation table).
- Net interest expense was \$53 million and other income (expense) was \$15M of expense, primarily related to foreign currency exchange losses.





- The reported and adjusted effective tax rate for the quarter was 25.5%.
- Earnings per diluted share were \$0.58 and adjusted earnings per diluted share were \$0.97 (see reconciliation table). Adjusted earnings per diluted share excluded after-tax expenses of \$0.39 as follows: \$0.27 for non-cash amortization expense; \$0.07 for transaction and restructuring; and \$0.05 for foreign exchange loss (see reconciliation table).
- EBITDA, which Wabtec defines as earnings before interest, taxes, depreciation and amortization, was \$317 million and adjusted EBITDA was \$334 million. Adjusted EBITDA excluded pre-tax expenses of \$17 million for transaction and restructuring costs (see reconciliation table).

#### 2020 First Quarter Segment Results

- Freight segment sales of \$1.3 billion increased by 42% from the year-ago quarter or \$386 million. The increase was due to sales from acquisitions of \$506 million, which was partially offset by an organic decrease of \$108 million and unfavorable changes in foreign currency exchange rates of \$13 million. Freight segment organic sales were negatively impacted by lower sales in Equipment and Components, offset somewhat by growth in Digital Electronics and Services.
- Freight segment income from operations of \$162 million (or 12.4% of segment sales) increased from the year-ago quarter by \$81 million mainly
  as a result of acquisitions. Freight segment income from operations was reduced by \$14 million due to restructuring and transaction expenses
  noted. Excluding restructuring, transaction and non-cash amortization expense, Freight segment adjusted income from operations as a percent of
  sales was 18.5%.
- Transit segment sales of \$629 million decreased by 7% from the year-ago quarter or \$49 million. Acquisitions of \$3 million were more than offset by an organic sales decline of \$34 million and unfavorable changes in foreign currency exchange rates of \$18 million. Transit segment sales were negatively impacted by COVID-19 disruption on operations and supply chain.
- Transit segment income from operations of \$69 million (or 10.9% of segment sales) increased from the year-ago quarter by \$9 million as a result
  of improved mix and operational efficiencies, offset somewhat by lower volume. Excluding restructuring and non-cash amortization expense of
  \$6 million, Transit segment adjusted income from operations as a percent of sales was 11.9%.

### Cash Flow and Liquidity Summary

- The company used cash for operations of \$82 million for the first quarter compared to cash provided by operations of \$31 million in the year-ago quarter, with the decrease resulting from current year cash outflows from the GE Transportation transaction and prior year restructuring and litigation charges offset somewhat by higher net income.
- At March 31, the company had cash and cash equivalents of \$616 million and debt of \$4.7 billion. At the quarter end, the company's total
  available liquidity, which includes \$616 million in cash and cash equivalents plus \$598 million available under current credit facilities, was
  \$1.2 billion. This amount does not reflect a \$600 million 364-day credit facility, which we entered into following the close of the quarter.





At March 31, Wabtec's total, multi-year backlog was \$21.5 billion, and its 12-month backlog was \$5.6 billion, slightly lower than at December 31, 2019.

#### **Conference Call Information**

Wabtec will host a call with analysts and investors at 10 a.m., ET, today. To listen via webcast, go to Wabtec's new website at <u>www.WabtecCorp.com</u> and click on "Events & Presentations" in the "Investor Relations" section. Also, an audio replay of the call will be available by calling 1-877-344-7529 or 1-412-317-0088 (access code: 10138395).

#### About Wabtec Corporation

Wabtec Corporation is a leading global provider of equipment, systems, digital solutions and value-added services for freight and transit rail. Drawing on nearly four centuries of collective experience across Wabtec, GE Transportation and Faiveley Transport, the company has unmatched digital expertise, technological innovation, and world-class manufacturing and services, enabling the digital-rail-and-transit ecosystems. Wabtec is focused on performance that drives progress, creating transportation solutions that move and improve the world. The freight portfolio features a comprehensive line of locomotives, software applications and a broad selection of mission-critical controls systems, including Positive Train Control (PTC). The transit portfolio provides highly engineered systems and services to virtually every major rail transit system around the world, supplying an integrated series of components for buses and all train-related market segments that deliver safety, efficiency and passenger comfort. Along with its industry-leading portfolio of products and solutions for the rail and transit industries, Wabtec is a leader in mining, marine, and industrial solutions. Based in Pittsburgh, PA, Wabtec has approximately 27,000 employees in facilities throughout the world. Visit: <u>www.WabtecCorp.com</u>

### Information about non-GAAP Financial Information and Forward-Looking Statements

Wabtec's earnings release mentions certain non-GAAP financial performance measures, including adjusted gross profit, adjusted operating expenses, adjusted operating margin, EBITDA, adjusted EBITDA, adjusted effective tax rate, adjusted income tax expense, adjusted income from operations, adjusted interest and other expense and adjusted earnings per diluted share. Wabtec defines EBITDA as earnings before interest, taxes, depreciation and amortization. While Wabtec believes these are useful supplemental measures for investors, they are not presented in accordance with GAAP. Investors should not consider non-GAAP measures in isolation or as a substitute for net income, cash flows from operations, or any other items calculated in accordance with GAAP. In addition, the non-GAAP financial measures included in this presentation have inherent material limitations as performance measures because they add back certain expenses incurred by the company to GAAP financial measures, resulting in those expenses not being taken into account in the applicable non-GAAP financial measure. Because not all companies use identical calculations, Wabtec's presentation of non-GAAP financial measures and all companies use identical calculations, Wabtec's presentation tables that provide details about how adjusted results relate to GAAP results.



News Release

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## News Release

### WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION CONDENSED CONSOLIDATED STATEMENT OF INCOME FOR THE THREE MONTHS ENDED MARCH 31, 2020 AND 2019 (AMOUNTS IN MILLIONS EXCEPT PER SHARE DATA) (UNAUDITED)

		For the hree Months 2020		For the ree Months 2019
Net sales	\$	1,929.9	\$	1,593.6
Cost of sales		(1,351.2)		(1,204.6)
Gross profit		578.7		389.0
Gross profit as a % of Net Sales		30.0%		24.4%
Selling, general and administrative expenses		(243.4)		(259.8)
Engineering expenses		(49.0)		(34.5)
Amortization expense		(69.0)		(27.4)
Total operating expenses		(361.4)		(321.7)
Operating expenses as a % of Net Sales		18.7%		20.2%
Income from operations		217.3		67.3
Income from operations as a % of Net Sales		11.3%		4.2%
Interest expense, net		(53.3)		(44.6)
Other income (expense), net		(14.8)		(8.2)
Income from operations before income taxes		149.2		14.5
Income tax expense		(38.0)		(18.5)
Effective tax rate		25.5%		127.6%
Net income (loss)		111.2		(4.0)
Less: Net loss (gain) attributable to noncontrolling interest		0.4		(0.5)
Net income (loss) attributable to Wabtec shareholders	\$	111.6	\$	(4.5)
Earnings Per Common Share	_			
Basic				
Net income (loss) attributable to Wabtec shareholders	\$	0.58	\$	(0.04)
Diluted				
Net income (loss) attributable to Wabtec shareholders	\$	0.58	\$	(0.04)
Basic		190.8		121.2
Diluted	-	191.4		121.2
Segment Information	_			
Freight Net Sales	\$	1,301.0	\$	915.5
Freight Income from Operations	\$	161.7	\$	80.9
Freight Operating Margin		12.4%		8.8%
Transit Net Sales	\$	628.9	\$	678.1
Transit Income from Operations	\$	68.6	\$	59.9
Transit Operating Margin		10.9%		8.8%
Backlog Information (Note: 12-month is a sub-set of total)	Ma	arch 31, 2020	Decer	nber 31, 2019
Freight Total		18,099.6		18,945.3
Transit Total		3,431.3		3,486.4
Wabtec Total		21,530.9		22,431.7
Freight 12-Month		3,819.0		3,911.0
Transit 12-Month		1,801.0		1,692.8
Wabtec 12-Month		5,620.0		5,603.8

### WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

In millions	Ma	rch 31, 2020	Dece	mber 31, 2019
Cash and cash equivalents	\$	615.9	\$	604.2
Receivables, net		1,672.0		1,663.9
Inventories		1,785.7		1,773.1
Current assets - other		167.5		150.9
Total current assets		4,241.1		4,192.1
Property, plant and equipment, net		1,623.0		1,655.8
Goodwill		8,273.7		8,360.6
Other intangibles, net		4,010.0		4,104.0
Other long term assets		625.3		631.7
Total assets	\$	18,773.1	\$	18,944.2
Current liabilities	\$	2,981.6	\$	3,258.0
Long-term debt		4,655.1		4,333.6
Long-term liabilities - other		1,338.7		1,359.0
Total liabilities	_	8,975.4		8,950.6
Shareholders' equity		9,761.8		9,956.5
Non-controlling interest		35.9		37.1
Total shareholders' equity		9,797.7		9,993.6
Total Liabilities and Shareholders' Equity	\$	18,773.1	\$	18,944.2

### WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

	Th	ree Month	s Ended March 31,		
In millions		2020	_	2019	
Net cash (used for) provided by operating activities	\$	(81.9)	\$	31.3	
Net cash used for investing activities		(62.6)		(2,739.6)	
Net cash provided by financing activities		183.5		883.0	
Effect of changes in currency exchange rates		(27.3)		(4.2)	
Increase (decrease) in cash		11.7		(1,829.5)	
Cash, cash equivalents, and restricted cash, beginning of period		604.2		2,342.4	
Cash and cash equivalents, end of period	\$	615.9	\$	512.9	

Set forth below is the calculation of the non-GAAP performance measures included in this press release. We believe that these measures provide useful supplemental information to assess our operating performance and to evaluate period-to-period comparisons. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, Wabtec's reported results prepared in accordance with GAAP.

## Wabtec Corporation Reconciliation of Reported Results to Adjusted Results

(in millions)				F	'irst (	Quarter 20	20 Actual R	esult	5			
	Net Sales	Gross Profit	Operating Expenses	me from crations		terest & her Exp	Tax	Ne	Income	controlling Interest	Vabtec Income	EPS
Reported Results	\$1,929.9	\$578.7	\$ (361.4)	\$ 217.3	\$	(68.1)	\$(38.0)	\$	111.2	\$ 0.4	\$ 111.6	\$ 0.58
Restructuring & Transaction												
costs	—	1.4	15.5	16.9		_	(4.3)		12.6	_	12.6	\$ 0.07
Non-cash Amortization												
expense	—	_	69.0	69.0		—	(17.6)		51.4	—	51.4	\$ 0.27
Foreign Exchange Loss	—	_	_	_		13.8	(3.5)		10.3	_	10.3	\$ 0.05
Adjusted Results	\$1,929.9	\$580.1	\$ (276.9)	\$ 303.2	\$	(54.3)	\$(63.4)	\$	185.5	\$ 0.4	\$ 185.9	\$ 0.97
Fully Diluted Shares Outstanding					_							191.4

Wabtec Corporation Reconciliation of Reported Results to Adjusted Results

(in	millions)	

(in millions)				1	First Quarter 2	019 Actual I	Results			
	Net Sales	Gross Profit	Operating Expenses	Income from Operations	Interest & Other Exp	Tax	Net Income	Noncontrolling Interest	Wabtec Net Income	EPS
Reported Results	\$1,593.6	\$389.0	\$ (321.7)	\$ 67.3	\$ (52.8)	\$(18.5)	\$ (4.0)	\$ (0.5)	\$ (4.5)	\$ (0.04)
Restructuring & Transaction										
costs	_	_	58.7	58.7	14.4	(17.7)	55.4	_	55.4	\$ 0.42
Non-cash Amortization										
expense	_	_	27.4	27.4	_	(6.6)	20.8	_	20.8	\$ 0.16
One-time PPA	_	80.0	—	80.0	—	(19.4)	60.6	—	60.6	\$ 0.46
Foreign Exchange Loss	_	—	—	—	12.7	(3.1)	9.6	_	9.6	\$ 0.07
Tax on Transaction Costs	_	—	—	—	—	18.0	18.0	—	18.0	\$ 0.14
Adjusted Results	\$1,593.6	\$469.0	\$ (235.6)	\$ 233.4	\$ (25.7)	\$(47.3)	\$ 160.4	\$ (0.5)	\$ 159.9	\$ 1.21
Fully Diluted Shares										

Outstanding

132.5

Set forth below is the calculation of the non-GAAP performance measures included in this press release. We believe that these measures provide useful supplemental information to assess our operating performance and to evaluate period-to-period comparisons. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, Wabtec's reported results prepared in accordance with GAAP.

### Wabtec Corporation 2020 Q1 EBITDA Reconciliation

(in millions)	ed Income Operations	+	Other Income (Expense)	+	Depreciation & Amortization	=	EBITDA	+	Restructuring & Transaction Costs	=	Adjusted EBITDA
Consolidated Q1 Results	\$ 217.3		(\$ 14.8)		\$ 114.4		\$ 316.9		\$ 16.9		\$ 333.8
Wabtec Corporation 2019 Q1 EBITDA Reconciliation (in millions)											
	ed Income Operations	+	Other Income (Expense)	+	Depreciation & Amortization	=	EBITDA	+	Restructuring & Transaction Costs	=	Adjusted EBITDA
Consolidated Q1 Results	\$ 67.3		(\$ 8.2)		\$ 54.6		\$ 113.7		\$ 138.7		\$ 252.4



## Wabtec 1st Quarter 2020

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Exhibit 99.

Financial Results & Company Highlights May 4, 2020

# Forward looking statements & non-GAAP financial information

This communication contains "forward-looking" statements as that term is defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended by the Private Securities Litigation Reform Act of 1995, including statements regarding the acquisition by Wabtec of GE Transportation (the "GE Transportation merger"), statements regarding Wabtec's expectations about future sales and earnings and statements about the impact of evolving global conditions on Wabtec's business. All statements, other than historical facts, including statements regarding Wabtec's expectations and intentions; and statements economic conditions and evolving production and demand conditions; and any assumptions underlying any of the foregoing, are forward-looking statements. Forward-looking statements concern future circumstances and results and other statements that are not historical facts and are sometimes identified by the words "may," "will," "should," "potential, "intend," "expect," "endeavor," "seek," "anticipate," "estimate," "overestimate," "underestimate," "believe," "could," "project," "project," "project," "arget" or other similar words or expressions. Forward-looking statements are subject to risks, uncertainties and assumptions. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those indicated or anticipated by such forward-looking statements. The inclusion of Such statements should not be regarded as a representation that such plans, estimates or expectations will be achieved. Important factors that could cause actual results to differ materially from such plans, estimates or expectations include, among others, (1) unexpected costs, charges or expenses resulting from the GE Transportation merger; (2) uncertainty of Wabtec's ability to industry specific conditions, including as a result of integrating GE Transportation into Wabtec'; (4) Wabtec's ability to industry s

This presentation as well as Wabtec's earnings release and 2020 financial guidance mention certain non-GAAP financial performance measures, including adjusted gross profit, [adjusted operating expenses,] adjusted income from operations, [adjusted interest and other expense, adjusted operating merging, adjusted income tax expense, adjusted effective tax rate, adjusted net income,] adjusted earnings per diluted share, EBITDA and and adjusted EBITDA, and net debt. Wabtec defines EBITDA as [income from operations plus depreciation and amortization] [earnings before interest, taxes, depreciation and amortization]. While Wabtec believes these are useful supplemental measures for investors, they are not presented in accordance with GAAP. Investors should not consider non-GAAP measures in isolation or as a substitute for net income, cash flows from operations, or any other items calculated in accordance with GAAP. In addition, the non-GAAP financial measures included in this presentation have inherent material limitations as performance measures, resulting in those expenses not being taken into account in the applicable non-GAAP financial measure. Because not all companies use identical calculations, Wabtec's presentation of an ereconcilia measures may not be comparable to other similarly titled measures of other companies. Included in this presentation are reconciliation tables that provide details about how adjusted results relate to GAAP results.

This presentation also presents a leverage ratio of [Debt to EBITDA][Net Debt to Adjusted EBITDA] for purposes of tracking compliance with the covenants in Wabtec's Credit Agreement, which requires Wabtec to comply with a leverage ratio based on substantially similar performance metrics. Management uses this specific performance metric to measure Wabtec's reduction in debt and other balance sheet liabilities and to assist in the appropriate allocation of capital. Net debt is defined as total debt less unrestricted cash and cash equivalents. See the reconciliations included in the Appendix for this presentation for a reconciliation of Adjusted EBITDA to the most directly comparable GAAP measure.

# Response to COVID-19

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## Protect health & safety of employees

• Taking significant measures to protect our employees

## Maintain operational capabilities

- Rail transportation deemed essential service
- Majority of Wabtec manufacturing sites remained open and operational throughout crisis
- Monitoring customer / supplier operations for disruptions

## Managing cash & preserving financial strength

- Total available liquidity at end of 1Q20 was ~\$1.2B
- Took actions post quarter to further enhance liquidity
- Actions to reduce working capital

## 4. Delivering synergies & taking further cost actions

 Reducing capex by >40%; shrinking operational footprint and reducing headcount

## 1Q results and segment dynamics

## 1Q 2020 Results

- Solid quarterly results in rapidly evolving / challenging market
- 1Q '20 sales: \$1.9B
- GAAP Income from Ops: 11.3% / Adjusted Income from Ops: 15.7%
- GAAP EPS: \$0.58 / Adjusted EPS: \$0.97
- Ending backlog: \$21.5B ... down ~4% sequentially

## **Freight**

- Expect North American carload volume traffic to be significantly pressured in 2Q
- Installed base to drive demand in eventual recovery
- Multi-year backlog provides visibility in evolving demand environment

## <u>Transit</u>

- Shelter measures impacting some near-term service levels
- Majority of Wabtec locations are continuing to operate
- Long-term market drivers
- Multi-year backlog contributes to visibility

Well positioned to navigate through the challenging environment

## 1Q 2020 performance

(n) Wabtec

	Reported	Adjusted	<b>YoY</b> <sup>(1)</sup>
Sales	\$1,930M		21%**
EBITDA	\$317M	\$334M	32%*
Income from ope	<b>\$</b> \$217M	\$303M	30%*
Profit margin	11.3%	15.7%	$1.1 \text{ pts}^*$
Net Income	\$111M	\$186M	16%*
EPS <sup>(2)</sup>	\$0.58	\$0.97	(20)%*
Cash from ops	\$(82M)		
Backlog	\$21.5B		
(1) Year-over-	year comparison shown is	s shown as (*) for Adjusted, a	and (**) for Reported.

Year-over-year comparison shown is shown as (\*) for Adjusted, and (\*\*) for Reported.
 1st quarter 2020 fully diluted share count was 191.4 million versus 1st quarter 2019 fully diluted share count of 132.5 million

## Highlights

- Sales growth driven by GE Transportation, organic growth in Digital Electronics and Freight Services, offset by lower Transit sales due to COVID-19
- Synergy, cost actions and improved Transit operating performance drove solid profit margin expansion
- Cash flow performance in-line considering seasonality and previous period restructuring, litigation and transaction charges paid in 1Q20
- Visibility from multi-year backlog

## Segment performance

## Freight

	Reported	Adjusted <sup>(1)</sup>	) YoY <sup>(3)</sup>
Sales	\$1,301M		42%**
Income from ope	\$162M	\$241M	28%*
Profit margin %	12.4%	18.5%	(2.1) pts*
Backlog	\$18.1B		

## Transit

	Reported	Adjusted <sup>(2)</sup>	YoY <sup>(3)</sup>
Sales	\$629M		(7%)**
Income from ope	<b>\$</b> \$69M	\$75M	14.0%*
Profit margin %	10.9%	11.9%	2.2 pts*
Backlog	\$3.4B		

## Strong execution in weaker demand environment



(1) Freight Segment income from operations was adjusted by the following expenses: \$15 million for restructuring and transaction and \$64 million for amortization expenses.
 (2) Transit Segment income from operations was adjusted by \$1 million for restructuring expenses and \$5 million for amortization expenses.
 (3) Year-over-year comparison shown is shown as (\*) for Adjusted, and (\*\*) for Reported.

## Financial position

	<u>1Q20</u>	<u>4Q19</u>
Cash	\$616M	\$604M
Total Debt	\$4.75B	\$4.43B
Net Debt/Adj EBI1	<b>DA</b> 2.6X	2.6X
Total Liquidity	~\$1.2B	~\$1.6B

(1) Total liquidity at end of 1Q20 includes \$616 million in cash and cash equivalents plus \$598 million availability under current credit facilities. Total liquidity at end of 4Q19 includes \$604 million in cash and cash equivalents plus \$938 million under credit facilities.

(1) Wabtec

### **1Q20 GAAP Cash Flow From Operations**

- Core 1Q20 cash performance of (\$82M) in-line with usual seasonality
- Includes ~\$80M negative impact of prior year restructuring, litigation and transaction charges paid during the quarter

## Strong financial position

- Stress tested balance sheet and liquidity
- Remain under leverage covenant of 3.25x and interest coverage of 3.0x
- Additional \$600M / 364-day credit facility closed post quarter; LIBOR +200 bps; enhances current strong liquidity position

## Decisive actions to strengthen the financial position

<b>Prudent cost</b> actions	<ul> <li>Swiftly aligning operating costs with volume realities</li> <li>Committed to deliver synergy targets; driving reduction in SG&amp;A</li> <li>Eliminated discretionary spend; suspended merit increases; hiring freeze since Jan 1</li> </ul>
م Managing	<ul> <li>Reducing working capital in-line with volumes</li> <li>Targeting &gt;40% reduction in capex versus prior guidance of \$200M</li> </ul>
cash flow	<ul> <li>Capital allocation prioritized on business &amp; balance sheet strength</li> <li>Strong cash conversion</li> </ul>
Strong	Executing on plan to preserve financial flexibility
financial	Strong liquidity position
position	No major debt maturities till June 2021
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## Summary

Company **performed well in 1Q** despite unprecedented market conditions ... leveraging **significant installed base**, **scale and diversity of business** 

Prudently **managing cost and cash** amidst volume environment ... tightly managing structural costs

Strong financial position ... taking action to further enhance liquidity and strengthen balance sheet

**Proven leadership team** delivering strong financial performance **through challenging conditions** 

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Strong company fundamentals are a testament to Wabtec's long-term strength

() Wabtec





## Income statement

#### WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION CONDENSED CONSOLIDATED STATEMENT OF INCOME FOR THE THREE MONTHS ENDED MARCH 31, 2020 AND 2019 (AMOUNTS IN MILLIONS EXCEPT PER SHARE DATA) (UNAUDITED)

Appendix A ( 1	1 of 2)
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	Three	the Months 020	Th	For the ree Months 2019
Net sales	\$	1,929.9	\$	1,593.6
Cost of sales		(1,351.2)		(1,204.6)
Gross profit		578.7		389.0
Gross profit as a % of Net Sales		30.0%		24.4%
Selling, general and administrative expenses		(243.4)		(259.8)
Engineering expenses		(49.0)		(34.5)
Amortization expense	<u></u>	(69.0)		(27.4)
Total operating expenses		(361.4)		(321.7)
Operating expenses as a % of Net Sales		18.7%		20.2%
Income from operations		217.3		67.3
Income from operations as a % of Net Sales		11.3%		4.2%
Interest expense, net		(53.3)		(44.6)
Other income (expense), net		(14.8)		(8.2)
Income from operations before income taxes		149.2		14.5
Income tax expense		(38.0)		(18.5)
Effective tax rate		25.5%		127.6%
Net income (loss)		111.2		(4.0)
Less: Net loss (gain) attributable to noncontrolling interest		0.4		(0.5)
Net income (loss) attributable to Wabtec shareholders	\$	111.6	\$	(4.5)
Earnings Per Common Share Basic				
Net income (loss) attributable to Wabtec shareholders	\$	0.58	\$	(0.04)
Diluted				
Net income (loss) attributable to Wabtec shareholders	s	0.58	s	(0.04)
				(
Basic		190.8		121.2
Diluted		191.4		121.2



## Income statement (cont.)

### WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION CONDENSED CONSOLIDATED STATEMENT OF INCOME FOR THE THREE MONTHS ENDED MARCH 31, 2020 AND 2019 (AMOUNTS IN MILLIONS EXCEPT PER SHARE DATA) (UNAUDITED)

		For the ree Months 2020		For the ee Months 2019
Segment Information				
Freight Net Sales	\$ \$	1,301.0	\$	915.5
Freight Income from Operations	\$	161.7	\$	80.9
Freight Operating Margin		12.4%		8.8%
Transit Net Sales	\$ \$	628.9	\$	678.1
Transit Income from Operations	\$	68.6	\$	59.9
Transit Operating Margin		10.9%		8.8%
Backlog Information (Note: 12-month is a sub-set of total)	Mar	<u>ch 31, 2020</u>	Decem	ber 31, 2019
Freight Total		18,099.6		18,945.3
Transit Total		3,431.3		3,486.4
Wabtec Total		21,530.9		22,431.7
Freight 12-Month		3,819.0		3,911.0
Transit 12-Month		1,801.0		1,692.8
Wabtec 12-Month		5,620.0		5,603.8



# Balance sheet

### WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

	Mar	March 31, 2020		December 31, 2019		
In millions						
Cash and cash equivalents	\$	615.9	\$	604.2		
Receivables, net		1,672.0		1,663.9		
Inventories		1,785.7		1,773.1		
Current assets - other		167.5		150.9		
Total current assets		4,241.1		4,192.1		
Property, plant and equipment, net		1,623.0		1,655.8		
Goodwill		8,273.7		8,360.6		
Other intangibles, net		4,010.0		4,104.0		
Other long term assets		625.3		631.7		
Total assets	\$	18,773.1	\$	18,944.2		
Current liabilities	\$	2,981.6	\$	3,258.0		
Long-term debt		4,655.1		4,333.6		
Long-term liabilities - other		1,338.7		1,359.0		
Total liabilities		8,975.4		8,950.6		
Shareholders' equity		9,761.8		9,956.5		
Non-controlling interest		35.9		37.1		
Total shareholders' equity		9,797.7		9,993.6		
Total Liabilities and Shareholders' Equity	\$	18,773.1	\$	18,944.2		



### Appendix C

## **Cash flow**

### WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

	Thre	hree Months Ended March 31,			
	202	0		<u>2019</u>	
In millions					
Net cash (used for) provided by operating activities	\$	(81.9)	\$	31.3	
Net cash used for investing activities		(62.6)		(2,739.6)	
Net cash provided by financing activities		183.5		883.0	
Effect of changes in currency exchange rates		(27.3)		(4.2)	
Increase (decrease) in cash		11.7		(1,829.5)	
Cash, cash equivalents, and restricted cash, beginning of period		604.2		2,342.4	
Cash and cash equivalents, end of period	\$	615.9	\$	512.9	



## EPS and non-GAAP Reconciliation

🕥 Wabtec

Set forth below is the calculation of the non-GAAP performance measures included in this press release. We believe that these measures provide useful supplemental information to assess our operating performance and to evaluate period-to-period comparisons. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, Wabtec's reported results prepared in accordance with GAAP.

Wabtec Corporation														
Reconciliation of Reported Results to Adju	usted Results													
(in millions)					Fi	irst Q	uarter 20	20 Actual Re	sults					
	Net Sales	Gross Profit	Operating Expenses	Income from Operation			rest& er Exp	Tax	Net	Income	ontrolling nterest	abtec Income		EPS
Reported Results	\$ 1,929.9	\$ 578.7	\$ (361.4)	\$ 21	7.3	\$	(68.1)	\$ (38.0)	\$	111.2	\$ 0.4	\$ 111.6	,	\$ 0.58
Restructuring & Transaction costs	-	1.4	15.5	1	6.9		-	(4.3)		12.6	-	12.6	;	\$ 0.07
Non-cash Amortization expense	-	-	69.0	6	9.0		-	(17.6)		51.4	-	51.4		\$ 0.27
Foreign Exchange Loss	-	-	-		-		13.8	(3.5)		10.3	-	10.3	;	\$ 0.05
Adjusted Results	\$ 1,929.9	\$ 580.1	\$ (276.9)	\$ 30	3.2	\$	(54.3)	\$ (63.4)	\$	185.5	\$ 0.4	\$ 185.9	\$	0.97
Fully Diluted Shares Outstanding													_	191.4

(in millions)	First Quarter 2019 Actual Results												
		Gross	Operating	Income from	Interest &			Noncontrolling	Wabtec				
Reported Results	<u>Net Sales</u> \$ 1,593.6	Profit \$ 389.0	Expenses \$ (321.7)	Operations \$ 67.3	Other Exp \$ (52.8)	\$ (18.5)	Net Income \$ (4.0)	s (0.5)	Net Income \$ (4.5)	<u>EP:</u> \$ (0			
Restructuring & Transaction costs	-	-	58.7	58.7	14.4	(17.7)	55.4	-	55.4	\$ 0			
Non-cash Amortization expense	-	-	27.4	27.4	-	(6.6)	20.8	-	20.8	\$ 0			
One-time PPA	-	80.0	-	80.0	-	(19.4)	60.6	-	60.6	\$ 0			
Foreign Exchange Loss		-	-		12.7	(3.1)	9.6		9.6	\$ 0			
Tax on Transaction Costs	-	-	-	-	-	18.0	18.0	-	18.0	\$ 0			
Adjusted Results	\$ 1,593.6	\$ 469.0	\$ (235.6)	\$ 233.4	\$ (25.7)	\$ (47.3)	\$ 160.4	\$ (0.5)	\$ 159.9	\$ 1			
Fully Diluted Shares Outstanding										13			

# EBITDA reconciliation

Set forth below is the calculation of the non-GAAP performance measures included in this press release. We believe that these measures provide useful supplemental information to assess our operating performance and to evaluate period-to-period comparisons. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, Wabtec's reported results prepared in accordance with GAAP.

Reported Income + from Operations	Other Income (Expense)	Depreciation & = <u>Amortization</u>	<u>ebitda</u> +	Restructuring & Transaction Costs	= Adjusted <u>EBITDA</u>
\$217.3	(\$14.8)	\$114.4	\$316.9	\$16.9	\$333.8
Reported Income + from Operations	Other Income (Expense)	Depreciation & = <u>Amortization</u>	<u>ebitda</u> +	Restructuring & Transaction Costs	= Adjusted <u>EBITDA</u>
\$67.3	(\$8.2)	\$54.6	\$113.7	\$138.7	\$252.4
•	Reported Income	trom Operations       (Expense)         \$217.3       (\$14.8)         Reported Income       Other Income         from Operations       + Other Income	trom Operations       (Expense)       Amortization         \$217.3       (\$14.8)       \$114.4         Reported Income + Other Income + Depreciation & = from Operations         from Operations       + Other Income + Amortization	trom Operations       (Expense)       Amortization         \$217.3       (\$14.8)       \$114.4       \$316.9         Reported Income from Operations       + Other Income (Expense)       + Depreciation & EBITDA + Amortization	from Operations       + (Expense)       + Amortization       = EBITDA       + Transaction Costs         \$217.3       (\$14.8)       \$114.4       \$316.9       \$16.9         Reported Income transitions       + Other Income transitions       + Depreciation & EBITDA       + Restructuring & Transaction Costs         from Operations       + Other Income transitions       + Depreciation & EBITDA       + Restructuring & Transaction Costs

