UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of Earliest Event Reported): February 16, 2022 (February 16, 2022)

WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation or organization)

033-90866 (Commission File No.) 30 Isabella Street

Pittsburgh, PA (Address of principal executive offices)

25-1615902 (I.R.S. Employer Identification No.) 15212

(Zip code)

412-825-1000

ig area code lep

Not Applicable c ar. if changed since last report) scal y (Former name, form

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

(Regi

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425) Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Class Trading Sys e of each exchange on which registered ol(s) Common Stock, \$.01 par value per share New York Stock Exchange WAB Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter). Emerging growth company 🗆 If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. 🗆

Item 2.02 **Results of Operations and Financial Condition**

On February 16, 2022, Westinghouse Air Brake Technologies Corporation (the "Company") issued a press release reporting, among other things, the Company's 2021 fourth quarter results. A copy of this press release is attached as Exhibit 99.1 to this Current Report on Form 8-K and is incorporated into this Item 2.02 by reference. The Company is also furnishing an investor presentation relating to its fourth quarter of 2021 (the "Presentation"), which will be used by the management team for presentations to investors and others. A copy of the Presentation is attached hereto as Exhibit 99.2 and incorporated into this Item 2.02 by reference. The Presentation is also available on the Company's web site at www.wabteccorp.com

In accordance with General Instruction B.2 of Form 8-K, the information furnished pursuant to this Item 2.02 in this Current Report on Form 8-K, including Exhibits 99.1 and 99.2, shall not be deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liability of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such a filing.

Item 7.01. **Regulation FD Disclosure**

On February 16, 2022, the Company issued a press release which, among other things, provided earnings guidance for fiscal year 2022. A copy of the press release is attached to this report as Exhibit 99.1 and the paragraph under the heading "2022 Financial Guidance" which discusses 2022 guidance is incorporated into this Item 7.01 by reference. The Company also furnished a Presentation relating to its fourth quarter of 2021, which is incorporated into this Item 7.01 by reference. A copy of the Presentation relating to its fourth quarter of 2021, which is incorporated into this Item 7.01 by reference. A copy of the Presentation is attached to this report as Exhibit 99.2.

In accordance with General Instruction B.2 of Form 8-K, the information furnished pursuant to this Item 7.01 in this Current Report on Form 8-K, including Exhibits 99.1 and 99.2, shall not be deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liability of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such a filing.

Item 8.01. Other Event

On February 10, 2022, the Board of Directors of the Company authorized an increase of the amount available under its existing share repurchase program such that \$750 million is available to purchase outstanding shares of the Company's common stock. Under the share repurchase program, the Company intends to repurchase shares through the open market or otherwise, including, without limitation, through an accelerated share repurchase, pursuant to the terms of a Rule 10b5-1 plan, in privately negotiated transactions and round lot or block transactions.

Also on February 10, 2022, the Board of Directors of the Company declared a dividend payable on February 28, 2022 to holders of record on February 25, 2022. Additionally, the Company announced that the dividend will be increased by 25% to 15 cents per quarter per share.

Financial Statements and Exhibits Item 9.01.

(d) Exhibits.

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The following exhibits are furnished with this report on Form 8-K:
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Exhibit No.	Description
99.1	Press release dated February 16, 2022
99.2	Wabtec Earnings Presentation, Fourth Quarter 2021
10.1	

Cover Page Interactive Data File (embedded within the Inline XBRL document) 104

Caution Concerning Forward-Looking Statements This communication contains "forward-looking" statements as that term is defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended by the Private Securities Litigation Reform Act of 1995, including statements regarding the impact of acquisitions by Wabtec, including the acquisition of GE Transportation (the "GE Transportation merger") and Nordco, statements regarding Wabtec's expectations about future sales and earnings, and statements about the impact of evolving global conditions on Wabtec's business. All statements, other than historical facts, including statements regarding synergies and other expected benefits from acquisitions; statements regarding

Wabtec's plans, objectives, expectations and intentions; and statements regarding macro-economic conditions and evolving production and demand conditions; and any assumptions underlying any of the foregoing, are forward-looking statements. Forward-looking statements concern future circumstances and results and other statements that are not historical facts and are sometimes identified by the words "may," "will," "should," "potential," "intend," "expect," "endeavor," "seek," "anticipate," "estimate," "overestimate," "underestimate," "believe," "could, "project," "project," "continue," "target" or other similar words or expressions. Forward-looking statements are based upon current plans, estimates and expectations that are subject to risks, uncertainties and assumptions. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those indicated or anticipated by such forward-looking statements. The inclusion of such statements should not be regarded as a representation that such plans, estimates or expectations include, among others, (1) unexpected costs, charges or expenses resulting from acquisitions, including the GE Transportation merger; (2) uncertainty of Wabtec's expected financial performance; (3) failure to realize the anticipated benefits of acquisitions, including the GE Transportation merger; including as a result of integrafing acquired targeties into Wabtec's (4) Wabtec's expected financial performance; (3) failure to realize the anticipated benefits of acquisitions, industry specific conditions, including the impacts of tax and tarify programs, supply chain distury consolidation and charges in the financial condition or operating strategies of our customers; (9) changes in general economic and/or industry specific conditions, including the evolving geal, regulatory and tarze in general in the expected timing of projects; (10) a decrease in freight or passenger rail traffic; (11) an increase in manufactur

SIGNATURES

Pursuant to the requirements of Securities Exchange Act of 1934, the Company has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION

By: /s/ JOHN A. OLIN John A. Olin Executive Vice President and Chief Financial Officer

(Duly Authorized Officer and Principal Financial Officer)

DATE:

February 16, 2022



Wabtec Reports Strong 4th Quarter 2021 Results Issues 2022 Financial Guidance

- Fourth Quarter Reported GAAP Earnings Per Share of \$1.02; Adjusted Earnings Per Share Up 20.4% to \$1.18
- Sales Growth of 2.4% to \$2.07 Billion; GAAP Operating Margin of 12.7%; Adjusted Operating Margin Up 210 bps to 16.1%
- Full-Year Cash Flow from Operations up 36.9% to \$1.07 Billion; 102% Full-Year Operating Cash Flow Conversion
- Repurchased 1.05 Million Shares During the Fourth Quarter for \$100 Million; Total Full-Year Repurchased of \$300 Million
- Announced \$750 Million Share Buyback Reauthorization and 25% Increase in Quarterly Dividend

PITTSBURGH, February 16, 2022 – Wabtec Corporation (NYSE: WAB) today reported fourth quarter 2021 GAAP earnings per diluted share of \$1.02, up 121.7% versus the fourth quarter of 2020. Adjusted earnings per diluted share were \$1.18, up 20.4% versus the same quarter a year ago. Fourth quarter sales were \$2.07 billion and cash from operations was \$314 million. Full year 2021 earnings per diluted share was \$2.96, up 36.4% versus full year 2020. Full year adjusted earnings per diluted share were \$4.26, up 12.4% versus full year 2020. Total 2021 sales were \$7.82 billion and cash from operations was a record high of \$1.07 billion.

"The Wabtec team delivered strong execution to close out the year, providing us with momentum into 2022," said Rafael Santana, Wabtec's President and CEO. "Our productivity initiatives, realization of synergies and positive mix drove improvement in segment margins for both the fourth quarter and full year despite growing supply chain disruptions and higher costs. Our strong performance in 2021 was complemented by disciplined capital allocation including \$300 million in share repurchases, \$92 million in dividends and two strategic bolt-on acquisitions that enhance our business with attractive end-market opportunities.

"Wabtec delivered significant progress against our strategic initiatives that will create value for our customers and shareholders. Wabtec's FLXdrive battery electric locomotive is gaining traction with our customers as they seek solutions that reduce emissions and improve efficiencies.

"Looking forward, we see mixed market conditions improving throughout the year. The breadth of our product portfolio combined with our multi-year backlog provides us with a solid foundation for growth in 2022. Our announced \$750 million share buyback reauthorization and 25% increase in the dividend underscore our confidence on continued strong earnings and cash flow generation. We believe we are well-positioned to deliver top-line growth, margin expansion and increased earnings in 2022."

2021 Fourth Quarter Consolidated Results

\$ in millions except earnings per share and percentages; margin		Fourth Quarter	
change in percentage points (pts)	2021	2020	Change
Net Sales	\$ 2,073	\$ 2,024	2.4%
GAAP Gross Margin	31.5%	25.0%	6.5 pts
Adjusted Gross Margin	31.7%	26.0%	5.7 pts
GAAP Operating Margin	12.7%	8.0%	4.7 pts
Adjusted Operating Margin	16.1%	14.0%	2.1 pts
GAAP Diluted EPS	\$1.02	\$0.46	121.7%
Adjusted Diluted EPS	\$1.18	\$0.98	20.4%
Cash Flow from Operations	\$314	\$326	(3.7)%
Operating Cash Flow Conversion	99%	158 %	

Sales increased compared to the year-ago quarter driven by higher Freight segment sales, partially offset by lower Transit segment sales. During the quarter, we estimate that sales results were adversely impacted by 3 to 4 percent due to supply chain disruptions. Both GAAP and adjusted operating margin increased from last year as a result of improved mix and strong productivity, partially offset by \$20 to \$25 million in escalating costs associated •

with metals, transportation and labor. GAAP and adjusted EPS increased from the year-ago quarter primarily due to higher sales and increased income from operations. GAAP EPS further benefited from a favorable effective tax rate, along with lower restructuring and transaction costs.

2021 Fourth Quarter Freight Segment Results

Net sales \$ in millions; margin change in		Fourth Quarter	
percentage points (pts)	2021	2020	Change
Net Sales	\$ 1,425	\$ 1,339	6.4%
GAAP Gross Margin	31.9%	25.3%	6.6 pts
Adjusted Gross Margin	32.1%	26.4%	5.7 pts
GAAP Operating Margin	14.5%	9.0%	5.5 pts
Adjusted Operating Margin	18.7%	16.3%	2.4 pts

Freight segment sales for the fourth quarter were driven by demand for Services and Components, along with the acquisition of Nordco. This growth was partially offset by lower deliveries of locomotives and increased supply chain disruptions. Both GAAP and adjusted operating margin benefited from higher sales, favorable mix and operational efficiencies, partially offset by higher costs. GAAP operating margin also improved

. year-over-year as a result of lower restructuring and transactions costs.

2021 Fourth Quarter Transit Segment Results

Net sales \$ in millions; margin change in		Fourth Quarter	
percentage points (pts)	2021	2020	Change
Net Sales	\$ 648	\$ 685	(5.4%)
GAAP Gross Margin	30.6%	24.4%	6.2 pts
Adjusted Gross Margin	30.9%	25.3%	5.6 pts
GAAP Operating Margin	12.2%	8.3%	3.9 pts
Adjusted Operating Margin	13.6%	11.3%	2.3 pts

Transit segment sales for the fourth quarter were down versus last year due to supply chain issues, COVID-related disruptions and unfavorable foreign currency exchange. Both GAAP and adjusted segment operating margin improved versus last year primarily driven by mix and productivity gains, partially offset by higher costs. GAAP operating margin further benefited from lower year-over-year restructuring and transaction costs

Backlog Wabtec Corporation Consolidated Backlog Comparison			
Backlog \$ in millions		December 31,	
	2021	2020	Change
12-Month Backlog	\$ 6,268	\$5,521	13.5%
Total Backlog	\$ 22,169	\$ 21,591	2.7%

At December 31, 2021 the multi-year backlog was \$578 million higher than December 31, 2020 due in most part from increased orders for Freight Equipment and Freight Services.

Cash Flow and Liquidity Summary

- During the fourth quarter, the company generated cash from operations of \$314 million versus \$326 million in the year ago period. For the full year, the company generated strong cash from operations of \$1.07 billion resulting in an operating cash flow conversion of 102%.
- At the end of the quarter, the company had cash and cash equivalents of \$473 million and total debt of \$4.06 billion. At December 31, 2021 the company's total available liquidity was \$1.67 billion, which includes cash and cash equivalents plus \$1.20 billion available under current credit facilities.
- During the fourth quarter, the company repurchased \$100 million of shares, bringing the full year total to \$300 million. Wabtec Board of Directors reauthorized a share buyback program up to \$750 million and declared a 25 percent increase in the regular quarterly common dividend to \$0.15 payable on February 28, 2022 to holders of record on February 25, 2022.

2022 Financial Guidance

- Wabtec initiated its 2022 financial guidance with sales expected to be in a range of \$8.30 billion to \$8.60 billion and adjusted earnings per diluted share to be in a range of \$4.65 to \$5.05. For full year 2022, Wabtec expects strong cash flow generation with operating cash flow conversion of greater than 90 percent. The company is not presenting a quantitative reconciliation of our forecasted GAAP earnings per diluted share to forecasted adjusted earnings per diluted share as we are unable to
- predict with reasonable certainty and without unreasonable effort the impact and timing of restructuring-related and other charges, including acquisition-related expenses and the outcome of certain regulatory, legal and tax matters. The financial impact of these items is uncertain and is dependent on various factors, including timing, and could be material to our Consolidated Statements of Earnings.

Conference Call Information

Wabtec will host a call with analysts and investors at 8:30 a.m., ET, today. To listen via webcast, go to

Wabtec's new website at www.WabtecCorp.com and click on "Events & Presentations" in the "Investor Relations" section. Also, an audio replay of the call will be available by calling 1-877-344-7529 or 1-412-317-0088 (access code: 8527520).

About Wabtec Corporation

Wabtec Corporation (NYSE: WAB) is focused on creating transportation solutions that move and improve the world. The company is a leading global provider of equipment, systems, digital solutions and value-added services for the freight and transit rail industries, as well as the mining, marine and industrial markets. Wabtec has been a leader in the rail industry for over 150 years and has a vision to achieve a zero-emission rail system in the U.S. and worldwide. Visit Wabtec's website at: www.WabtecCorp.com

Information about non-GAAP Financial Information and Forward-Looking Statements Wabtec's earnings release and 2022 financial guidance mentions certain non-GAAP financial performance measures, including adjusted gross profit, adjusted operating expenses, adjusted operating margin, EBITDA, adjusted EBITDA, adjusted effective tax rate, adjusted income tax expense, adjusted income from operations, adjusted interest and other expense adjusted earnings per diluted share and operating cash flow conversion. Wabtec defines EBITDA as earnings before interest, taxes, depreciation and amortization. Wabtec defines operating cash flow conversion as net cash provided by operating cash now conversion. Wablec defines both and amortization including deferred debt cost amortization. While Wabtec believes these are useful supplemental measures for investors, they are not presented in accordance with GAAP. Investors should not consider non-GAAP measures in isolation or as a substitute for net income, cash flows from operating to the accordance with GAAP. In addition, the non-GAAP financial measures included in this release have inherent material limitations as performance measures because they add back certain expenses incurred by the company to GAAP financial measures, resulting in those expenses not being taken into account in the applicable non-GAAP financial measures. Because not all companies use identical calculations, Wabtec's presentation of non-GAAP financial measures may not be comparable to other similarly titled measures of other companies. Included in this release are reconciliation tables that provide details about how adjusted results relate to GAAP results.

This communication contains "forward-looking" statements as that term is defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended by the Private Securities Litigation Reform Act of 1995, including statements regarding the impact of acquisitions by Wabtec, including the acquisition of GE Transportation (the "GE Transportation merger") and Nordco, statements regarding Wabtec's expectations about future sales and earnings, and statements about the impact of evolving global conditions on Wabtec's business. All statements, other than historical facts, including statements regarding synergies and other expected benefits from acquisitions; statements regarding Wabtec's plans, objectives, expectations and intentions; and statements regarding macro-economic conditions and evolving production and demand conditions; and any assumptions underlying any of the foregoing, are forward-looking statements. Forward-looking statements concern future circumstances and results and other statements that are not historical facts

and are sometimes identified by the words "may," "will," "should," "potential," "intend," "expect," "endeavor," "seek," "anticipate," "estimate," "overestimate," "underestimate," "believe," "could," "project," "predict," "continue," "target" or other similar words or expressions. Forward-looking statements are based upon current plans, estimates and expectations that are subject to risks, uncertainties and assumptions. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those indicated or anticipated by such forward-looking statements. The inclusion of such statements should not be regarded as a representation that such plans, estimates or expectations will be achieved. Important factors that could cause actual results to differ materially from such plans, estimates or expectations include, among others, (1) unexpected costs, charges or expenses resulting from acquisitions, including the GE Transportation merger; (2) uncertainty of Wabtec's expected financial performance; (3) failure to realize the anticipated benefits of acquisitions, including the GE Transportation merger, including as a result of integrating acquired targets into Wabtec; (4) Wabtec; sability to implement its business strategy; (5) difficulties and delays in achieving revenue and

cost synergies; (6) inability to retain and hire key personnel; (7) evolving legal, regulatory and tax regimes; (8) changes in general economic and/or industry specific conditions, including the impacts of tax and tariff programs, supply chain disruptions, industry consolidation and changes in the financial condition or operating strategies of our customers; (9) changes in the expected timing of projects; (10) a decrease in freight or passenger rail traffic; (11) an increase in manufacturing costs; (12) actions by third parties, including government agencies; (13) the severity and duration of the evolving COVID-19 pandemic and the resulting impact on the global economy and, in particular, our customers, suppliers and end-markets, and (14) other risk factors as detailed from time to time in Wabtec's reports filed with the SEC, including Wabtec's annual report on Form 10-K, periodic quarterly reports on Form 10-Q, periodic current reports on Form 8-K and other documents filed with the SEC. The foregoing list of important factors is not exclusive. Any forward-looking statements speak only as of the date of this communication. Wabtec does not undertake any obligation to update any forward-looking statements, whether as a result of new information or development, future events or otherwise, except as required by law. Readers are cautioned not to place undue reliance on any of these forward-looking statements.

Wabtec Investor Contact

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Wabtec Media Contact

Deia Campanelli / Deia.Campanelli@wabtec.com / 773-297-0482

WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF INCOME FOR THE THREE AND TWELVE MONTHS ENDED DECEMBER 31, 2021 AND 2020 (AMOUNTS IN MILLIONS EXCEPT PER SHARE DATA) (UNAUDITED)

		Three Mo Decen	Three Months Ended December 31,				nths En iber 31,	ded
		2021		2020		2021		2020
Net sales	\$	2,073	\$	2,024	\$	7,822	\$	7,556
Cost of sales	Ŷ	(1,421)	Ψ	(1,518)	Ų	(5,453)	Ų	(5,419)
Gross profit		652	-	506		2,369		2,137
Gross profit as a % of Net Sales		31.5 %		25.0 %		30.3 %		28.3 %
Selling, general and administrative expenses		(264)		(236)		(1,030)		(948)
Engineering expenses		(52)		(38)		(176)		(162)
Amortization expense		(72)		(71)		(287)		(282)
Total operating expenses		(388)		(345)		(1,493)		(1,392)
Operating expenses as a % of Net Sales		18.7 %		17.0 %		19.1 %		18.4 %
Income from operations		264		161		876		745
Income from operations as a % of Net Sales		12.7 %		8.0 %		11.2 %		9.9 %
Interest expense, net		(42)		(49)		(177)		(199)
Other income, net		13		6		38		11
Income before income taxes		235		118		737		557
Income tax expense		(42)		(31)		(172)		(145)
Effective tax rate		17.4 %		26.6 %		23.2 %		26.0 %
Net income		193		87		565		412
Less: Net (income) loss attributable to noncontrolling interest		(3)		1		(7)		2
Net income attributable to Wabtec shareholders	\$	190	\$	88	\$	558	\$	414
Earnings Per Common Share Basic								
Net income attributable to Wabtec shareholders	\$	1.02	\$	0.46	\$	2.96	\$	2.18
Net income attributable to wabtec snarenoiders	ψ 	1.02	Ψ	0.40	φ	2.50	Ψ	2.10
Diluted								
Net income attributable to Wabtec shareholders	\$	1.02	\$	0.46	\$	2.96	\$	2.17
Weighted average shares outstanding								
Basic		186.0		189.2		187.7		189.9
Diluted		186.5		189.7	-	188.1		190.4

WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF INCOME FOR THE THREE AND TWELVE MONTHS ENDED DECEMBER 31, 2021 AND 2020 (AMOUNTS IN MILLIONS EXCEPT PER SHARE DATA) (UNAUDITED)

	Three Months Ended December 31,					Twelve Months Ended December 31,			
		2021		2020		2021		2020	
Segment Information			-		_		_		
Freight Net Sales	\$	1,425	\$	1,339	\$	5,239	\$	5,082	
Freight Income from Operations	\$	207	\$	121	\$	717	\$	584	
Freight Operating Margin		14.5 %		9.0 %		13.7 %		11.5 %	
Transit Net Sales	\$	648	\$	685	\$	2,583	\$	2,474	
Transit Income from Operations	\$	79	\$	57	\$	238	\$	230	
Transit Operating Margin		12.2 %		8.3 %		9.2 %		9.3 %	
Backlog Information (Note: 12-month is a sub-set of total)	I	December 31, 2021		September 30, 2021					
Freight Total	\$	18,502	\$	18,211					
Transit Total		3,667		3,633					
Wabtec Total	\$	22,169	\$	21,844					
Freight 12-Month	\$	4,520	\$	4,060					
Transit 12-Month		1,748		1,648					
Wabtec 12-Month	\$	6,268	\$	5,708					

WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

	December 31, 2021	D	ecember 31, 2020
In millions			
Cash and cash equivalents	\$ 473	\$	599
Receivables, net	1,477		1,412
Inventories	1,689		1,642
Other current assets	193		227
Total current assets	3,832		3,880
Property, plant and equipment, net	1,497		1,601
Goodwill	8,587		8,485
Other intangible assets, net	3,705		3,869
Other noncurrent assets	833		619
Total assets	\$ 18,454	\$	18,454
Current liabilities	\$ 2,910	\$	3,226
Long-term debt	4,056		3,792
Long-term liabilities - other	1,249		1,283
Total liabilities	8,215		8,301
Shareholders' equity	10,201		10,123
Noncontrolling interest	38		30
Total shareholders' equity	10,239		10,153
Total Liabilities and Shareholders' Equity	\$ 18,454	\$	18,454

WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

		1onths Er	ded December 31,		
<u>In millions</u>	2021		2020	I	
Operating activities					
Net income	\$	565	\$	412	
Non-cash expense		571		444	
Receivables		(76)		315	
Inventories		(41)		181	
Accounts Payable		109		(269)	
Other assets and liabilities		(55)		(299)	
Net cash provided by operating activities		1,073		784	
Net cash used for investing activities		(540)		(155)	
		(0-0)			
Net cash used for financing activities		(653)		(619)	
Effect of changes in currency exchange rates		(6)		(15)	
Decrease in cash		(126)		(5)	
Cash and cash equivalents, beginning of period		599		604	
Cash and cash equivalents, end of period	\$	473	\$	599	

Appendix D Set forth below is the calculation of the non-GAAP performance measures included in this press release. We believe that these measures provide useful supplemental information to assess our operating performance and to evaluate period-to-period comparisons. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, Wabtec's reported results prepared in accordance with GAAP.

millions) Fourth Quarter-to-Date 2021 Actual Results Net Gross Operating Interest & Net Noncontrolling Wabter									Wabtec						
		Net Sales		Gross Profit		Operating Expenses	Operations	1	Interest & Other Exp	Tax	Income		Interest	Net Income	EPS
		Sales		Profit	-	Expenses	Operations		Other Exp	Idx	Income		Interest	Net income	EPS
Reported Results	\$	2,073	\$	652	\$	(388)	\$ 20	64	\$ (29) \$	(42) \$	193	\$	(3)	\$ 190	\$
Restructuring & Transaction costs		—		5		(7)		(2)	_	5	3		—	3	
Non-cash Amortization expense		—		—		72	:	72	_	(18)	54		—	54	
Foreign Currency Loss		—		_		—		_	(1)	_	(1)		—	(1)	(
Amended Return, net		_		_		—	-	_	—	(25)	(25)	1	—	(25)	(
Adjusted Results	\$	2,073	\$	657	\$	(323)	\$ 33	34	\$ (30) \$	(80) \$	224	\$	(3)	\$ 221	\$
Fully Diluted Shares Outstanding															1
Wabtec Corporation Reconciliation of Reported Results to	Adjusted F	Results													
in millions)				6					Q4 Year-to-Date 2021	Actual Results					
		Net		Gross		Operating	Income from		Interest &	m.	Net		Noncontrolling	Wabtec	EBC
		Sales		Profit		Expenses	Operations		Other Exp	Tax	Income		Interest	Net Income	EPS
Reported Results	\$	7,822	\$	2,369	\$	(1,493)	\$ 8	76	\$ (139) \$	(172) \$	565	\$	(7)	\$ 558	\$
Reported Results	\$	7,822	\$	2,369	\$	(1,493)	\$ 8	76	\$ (139) \$	(172) \$	565	\$	(7)	\$ 558	\$

Fully Diluted Shares Outstanding										188.1
Adjusted Results	\$ 7,822 \$	2,422 \$	(1,181) \$	1,241 \$	(147) \$	(284) \$	810 \$	(7) \$	803 \$	4.26
Amended Return, net	—	—	—	—	_	(25)	(25)	—	(25)	(0.13)
Foreign Currency Loss	—	—	—	—	(8)	2	(6)	—	(6)	(0.03)
Non-cash Amortization expense	—	—	287	287	—	(74)	213	—	213	1.13
5										

Appendix D Set forth below is the calculation of the non-GAAP performance measures included in this press release. We believe that these measures provide useful supplemental information to assess our operating performance and to evaluate period-to-period comparisons. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, Wabtec's reported results prepared in accordance with GAAP.

Wabtec Net Income	EPS
\$ 88 \$	5 0.40
- 39	0.2
- 55	0.29
	-
- 6	0.0
\$ 188 \$	\$ 0.9
_	189.
Wabtec Net Income	EPS
Net Income	
-	- 39 - 55 - — - 6

Foreign Currency Loss	—	—	—	—	9	(2)	7	—	7	0.03
Tax on Transaction Costs	_	_	_	_	_	6	6	_	6	0.03
Adjusted Results	\$ 7,556 \$	2,182 \$	(1,039) \$	1,143 \$	(179) \$	(241) \$	723 \$	2 \$	725 \$	3.79
Fully Diluted Shares Outstanding										190.4
,										

Appendix E Set forth below is the calculation of the non-GAAP performance measures included in this press release. We believe that these measures provide useful supplemental information to assess our operating performance and to evaluate period-to-period comparisons. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, Wabtec's reported results prepared in accordance with GAAP.

Wabtec Corporation 2021 Q4 EBITDA Reconcilia	ation													
(in millions)	Reported In from Opera		+	Other Income (Expense)		+	Depreciation & Amortization	=	EBITDA	+	Restructuring & Transaction Costs	=	Adjusted EBITDA	
Consolidated Results	\$	264		5	13		\$ 121		\$ 398		\$ (2)		\$	396
Wabtec Corporation 2021 Q4 Year-to-Date EBITE in millions)	DA Reconciliation													
m minions)	Reported In from Opera		+	Other Income (Expense)		+	 Depreciation & Amortization	=	 EBITDA	+	 Restructuring & Transaction Costs	=	 Adjusted EBITDA	
Consolidated Results	\$	876	1	5	38		\$ 485		\$ 1,399		\$ 78		\$	1,477
Wabtec Corporation 020 Q4 EBITDA Reconcilia in millions)	ntion Reported In from Opera		+	Other Income (Expense)		+	Depreciation & Amortization	=	EBITDA	+	Restructuring & Transaction Costs	=	Adjusted EBITDA	
Consolidated Results	\$	161		5	6		\$ 118		\$ 285		\$ 51		\$	336
Consolidated Results Wabtec Corporation 020 Q4 Year-to-Date EBITT in millions)	§ DA Reconciliation Reported In from Opera	соте	+	Other Income (Expense)		+	\$ 118 Depreciation & Amortization	=	\$ 285 EBITDA	+	 51 Restructuring & Transaction Costs	=	\$ Adjusted EBITDA	33

WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION SALES BY PRODUCT LINE (UNAUDITED)

	Three Months Ended December 31,							
In millions	2021			2020				
Freight Segment								
Equipment	\$	377	\$	433				
Components		218		195				
Digital Electronics		167		164				
Services		663		547				
Total Freight Segment	\$	1,425	\$	1,339				
Transit Segment								
Original Equipment Manufacturer	\$	299	\$	322				
Aftermarket		349		363				
Total Transit Segment	\$	648	\$	685				
		Twelve Months E	nded December 31	,				
In millions	2021	Twelve Months E	nded December 31	, 2020				
Freight Segment				2020				
	<u>2021</u>	1,302	nded December 31 \$	2020 1,531				
Freight Segment Equipment Components		1,302 867		2020 1,531 819				
Freight Segment Equipment Components Digital Electronics		1,302 867 640		2020 1,531 819 664				
Freight Segment Equipment Components Digital Electronics Services		1,302 867		2020 1,531 819				
Freight Segment Equipment Components Digital Electronics		1,302 867 640		2020 1,531 819 664				
Freight Segment Equipment Components Digital Electronics Services	\$	1,302 867 640 2,430	\$	2020 1,531 819 664 2,068				
Freight Segment Equipment Components Digital Electronics Services Total Freight Segment Transit Segment	\$	1,302 867 640 2,430	\$	2020 1,531 819 664 2,068				
Freight Segment Equipment Components Digital Electronics Services Total Freight Segment	\$	1,302 867 640 2,430	\$	2020 1,531 819 664 2,068				
Freight Segment Equipment Components Digital Electronics Services Total Freight Segment Transit Segment	\$	1,302 867 640 2,430 5,239	\$ \$	2020 1,531 819 664 2,068 5,082				

WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION RECONCILIATION OF REPORTED RESULTS TO ADJUSTED RESULTS - BY SEGMENT (UNAUDITED)

In millions		Three Months Er 2021	ded Deo	cember 31, 2020		Twelve Months E 2021	nded	December 31, 2020
Freight Segment Reported Gross Profit	\$	454	\$	339	\$	1,667	\$	1,488
Freight Segment Reported Gross Margin		31.9%		25.3%		31.8%		29.3%
Restructuring & Transaction costs		3		14		8		30
Freight Segment Adjusted Gross Profit	\$	457	\$	353	\$	1,675	\$	1,518
Freight Segment Adjusted Gross Margin		32.1%		26.4%		32.0%		29.9%
Transit Segment Reported Gross Profit	Ś	198	\$	167	s	702	\$	649
Transit Segment Reported Gross Margin	ψ	30.6%	φ	24.4%	Ψ	27.2%	Ψ	26.2%
Restructuring & Transaction costs		2		6		45		14
Transit Segment Adjusted Gross Profit	\$	200	\$	173	\$	747	\$	663
Transit Segment Adjusted Gross Margin		30.9%		25.3%		28.9%		26.8%

WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION RECONCILIATION OF REPORTED RESULTS TO ADJUSTED RESULTS - BY SEGMENT (UNAUDITED)

		Three Months En	ded Decen	ıber 31,		Twelve Months E	nded De	cember 31,
In millions		2021		2020		2021		2020
Freight Segment Reported Income from Operations	¢	207	\$	121	\$	717	\$	584
Freight Segment Reported Margin	φ	14.5%	J.	9.0%	J	13.7%	æ	11.5%
Restructuring & Transaction costs		(7)		32		9		76
Non-cash Amortization expense		67		66		267		262
Freight Segment Adjusted Income from Operations	\$	267	\$	219	\$	993	\$	922
Freight Segment Adjusted Margin		18.7%		16.3%		19.0%		18.1%
Transit Segment Reported Income from Operations	\$	79	\$	57	\$	238	\$	230
Transit Segment Reported Margin		12.2%		8.3%		9.2%		9.3%
Restructuring & Transaction costs		4		15		59		27
Non-cash Amortization expense		5		5		20		20
Transit Segment Adjusted Income from Operations	\$	88	\$	77	\$	317	\$	277
Transit Segment Adjusted Margin		13.6%		11.3%		12.3%		11.2%

WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION RECONCILIATION OF REPORTED RESULTS TO ADJUSTED RESULTS - BY SEGMENT (UNAUDITED)

In millions	Freigl		hree Months Ended December 31 Transit	,	Consolidated
2020 Net Sales	\$	1,339	\$ 685	\$	2,024
Acquisitions		61	_		61
Restructuring & Transaction costs Non-cash Amortization expense		(2) 27	(15) (22)		(17) 5
2021 Net Sales	\$	1,425	\$ 648	\$	2,073
Change (\$)		86	(37)		49
Change (%)		6.4%	(5.4)%		2.4%
		1	Twelve Months Ended December	31.	
2020 Net Sales	\$		\$ 2,474		7,556
Acquisitions		138	-		138
Restructuring & Transaction costs Non-cash Amortization expense		23 (4)	111 (2)		134 (6)
2021 Net Sales	\$	5,239	\$ 2,583	\$	7,822
Change (\$)		157	109	·	266
Change (%)		3.1%	4.4%		3.5%

Set forth below is the calculation of the non-GAAP performance measures included in this press release. We believe that these measures provide useful supplemental information to assess our operating performance and to evaluate period-to-period comparisons. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, Wabtec's reported results prepared in accordance with GAAP.

Wabtec Corporation							
2021 Q4 Cash Conversion Calculation							
(In millions)							
``````````````````````````````````````	Reported C Operat	ash from ÷ tions	(Net Income	+ Depreciation	a & Amortization) =	Cash Conversion	
Consolidated Results	\$	314 \$		193 \$	123		99 %
Wabtec Corporation							
2021 Q4 YTD Cash Conversion Calculation							
(In millions)							
	Reported C Operat	ash from ÷ tions	(Net Income	+ Depreciation	a & Amortization) =	Cash Conversion	
Consolidated Results	\$	1,073 \$		565 \$	491		102 %
Wabtec Corporation							
2020 Q4 Cash Conversion Calculation							
(In millions)							
	Reported C Operat	ash from ÷ tions	(Net Income	+ Depreciation	a & Amortization) =	Cash Conversion	
Consolidated Results	\$	326 \$		87 \$	119		158 %
Consolidated Results	<u></u>	320 \$		07 3	115		130 70
Wabtec Corporation							
2020 Q4 YTD Cash Conversion Calculation							
2020 Q4 YTD Cash Conversion Calculation	Reported C. Operat	ash from ÷ tions	(Net Income	+ Depreciation	a & Amortization) =	Cash Conversion	
2020 Q4 YTD Cash Conversion Calculation	Reported C Operat	ash from ÷ tions ÷	(Net Income	+ Depreciation	a & Amortization) = 473	Cash Conversion	89 %



# Forward looking statements & non-GAAP financial informa

This communication contains "forward-looking" statements as that term is defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended Private Securities Litigation Reform Act of 1995, including statements regarding the impact of acquisitions by Wabtec, including the acquisition of GE Transportation (the "GE Transportation merger") and Nordco, statements regarding Wabtec's perfectations about future sales and earnings and statements about the impact of evolving global conditions on Wabtec's business. All statements, other than historical facts, includ statements and the sometimes identified by the words "may," "will," "should," "potential," "intend," "expect," "endeaver," "seek," "anticipate," "estimate," "overestimate," "overestimate, "overestimate," "overestimate," "overestimate," "overestimate," "overestimate, "overestimate," "overestimate, "overestimate," "overestimate," "overestimate," "overestimate," "overestimate," "overestimate," "overestimate, "overestimate," overestimate, "overestimate," overestimate, "overestimate," overestimate," "over

This presentation as well as Wabtec's earnings release and 2022 financial guidance mention certain non-GAAP financial performance measures, including adjusted gross profit, adjusted operating expenses, adju income from operations, adjusted interest and other expense, adjusted operating margin, adjusted income tax expense, adjusted effective tax rate, adjusted earnings per diluted share, EBITDA as earnings before interest, taxes, depreciation and amortization. Wabtec defines operating cash flow conversion as net cash provided I operating activities divided by net income plus depreciation and amortization including deferred debt cost amortization. While Wabtec believes these are useful supplemental measures for investors, they are not presented in accordance with GAAP. Investors should not consider non-GAAP measures in isolation or as a substitute for net income, cash flows from operations, or any other items calculated in accordance with financial measures included in this presentation have inherent material limitations as performance measures because they add back certain expenses incurred by the company to GAAP financial measures, resulting in those expenses not being taken into account in the applicable non-GAAP financial measures because they add back certain expenses incurred by the company to GAAP financial measures may not be comparable to other similarly titled measures of other companies. Included in this presentation are reconciliation tables that provide details about how adjusted results relate to G results. Wabtec is not presenting a quantitative reconciliation of its forecasted GAAP earnings per diluted share to forecasted adjusted earnings per diluted share as it is unable to predict with reasonable certain expenses and the outcome of certain regulatory, legal and tax matters; the financial impact of these items is uncertain and is dependent or various factors, including the timing, and could be material to Wabtec's Consolidated Statement of Earnings.

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# Today's participants

# PRESENTERS



Rafael Santana President & Chief Executive Officer



John Olin Executive Vice President & Chief Financial Officer

3

# INVESTOR RELATIONS



Kristine Kubacl Vice President, Investor Relations

# 4Q 2021 overview

		4Q 2021 HIGHLIGHTS
SALES	<b>\$2.07</b> В	<ul> <li>Sales growth driven by Freight Services &amp; Compone despite ongoing supply chain disruptions</li> </ul>
ADJUSTED OPERATING MARGIN (2)	<b>16.1%</b> GAAP: 12.7%	<ul> <li>Delivered 210 bps of adj. margin expansion impracross both segments despite cost headwinds</li> </ul>
ADJUSTED EARNINGS PER SHARE(2)	<b>\$1.18</b>	<ul> <li>Adjusted EPS up 20.4% YoY driven by productivity realization of synergies &amp; positive mix</li> </ul>
	GAAP: \$1.02	Robust cash flow from operations 99% cash conv
CASH FROM OPERATIONS (1)	\$ <b>314</b> м	<ul> <li>Returning capital to shareholders executed \$100 buyback &amp; paid \$23M in dividends</li> </ul>
BACKLOG	\$ <b>22.17</b> в	Strong backlog provides improved visibility up \$5

TOU

# SOLID EXECUTION ... SALES GROWTH, MARGIN EXPANSION & STRONG CASH F

(1)  $4^{th}$  quarter cash from operations included a negative impact from securitization of accounts receivable of \$137 million (2) Adjusted numbers represent non-GAAP financial measures, see Appendix for additional details and reconciliations

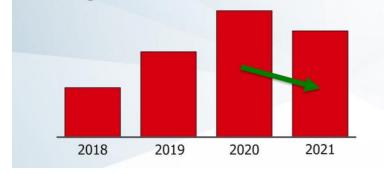
# Market outlook

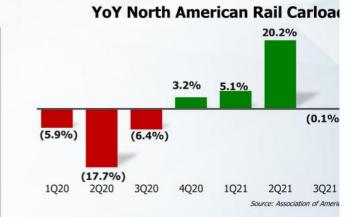
2022 Market Assumptions

# FREIGHT

NA Carloads	+
ocomotive & Railcar Parkings	+
International Freight Volumes	+
NA Railcar Production	++
Ining Commodities	++
TRANSIT	
Infrastructure Investment	+
Global Ridership	+

# **Average North American Parked Locomotives**

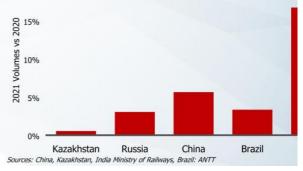




20%

5

# 2021 Global Freight Volumes



# **Recent wins**

ADVANCING THE FUTURE OF CLEAN RAIL

# FLXDRIVE DEMAND

# EUROPE RAIL JO UNDERTAKIN FOUNDING MEM



TRANSI



FREIGH

# 4Q 2021 financial summary



# INCREASED SALES, MARGINS AND ADJUSTED EPS DESPITE SUPPLY CHAIN DISRUPTIONS AND INFLATION HEADWINDS

(1) Adjusted numbers represent non-GAAP financial measures, see Appendix for additional details and reconciliations

7

# 4Q 2021 sales

PRODUCT LINE	4Q21	YOY	FY21	YOY
Equipment	\$377	(12.9%)	\$1,302	(15.0%)
Components	\$218	11.8%	\$867	5.9%
Services	\$663	21.2%	\$2,430	17.5%
Digital Electronics	\$167	1.8%	\$640	(3.6%)
Freight Segment	\$1,425	6.4%	\$5,239	3.1%
Transit Segment	\$648	(5.4%)	\$2,583	4.4%
TOTAL SALES	\$2,073	2.4%	\$7,822	3.5%

8

 SERVICES
 Increased as a result of record

 DIGITAL ELECTRONICS
 Improved demand for on-board

 TRANSIT
 Decreased as a result of suppression of superscenario of suppression of suppression of suppression of suppression of suppres

Higher due to increased OE railcar build, railcars coming out of storage and improving industrial end-market Increased as a result of record MODs deliveries, lower locomotive parkings and the acquisition of Nordco Improved demand for on-board locomotive products, partially offset by ongoing chip shortages Decreased as a result of supply chain issues, COVID-19 related disruptions and unfavorable foreign currenc

# 4Q 2021 consolidated adjusted gross profit

		<b>4 Q</b> ⁽²⁾	FY21(3)	
2020 ADJ	GROSS PROFIT (1)	\$527	\$2,182	
% of Sales		26.0%	28.9%	
Volume		1	1	
Mix/Pricing		$\uparrow \uparrow$	1	
Raw Materials		$\checkmark \checkmark$	$\checkmark$	
Currency		$\checkmark$	1	
Manufacturing	/Synergies/Other	1	1	
2021 ADJ	GROSS PROFIT	\$657	\$2,422	
% of Sales		31.7%	31.0%	
4TH QUARTER KEY	DRIVERS			
MIX/PRICING	Favorable mix between business grou	ups & higher pricing/escalatic	ons	
RAW MATERIALS	Costs increased sharply due to highe	r steel, copper, aluminum and	d fuel	
CURRENCY	Unfavorable foreign exchange impact	ed gross profit by \$5M		
MANUFACTURING/ SYNERGIES/OTHER	Productivity & realization synergies, p	partially offset by significantly	higher transportation and logi	stics cos

Adjusted numbers represent non-GAAP financial measures. See Appendix for additional details and reconciliations
 4Q 2020 GAAP gross profit was \$506M (GAAP gross profit margin of 25.0%). 4Q 2021 GAAP gross profit was \$652M (GAAP gross profit margin of 31.5%)
 FY 2020 GAAP gross profit was \$2,137M (GAAP gross profit margin of 28.3%). FY 2021 GAAP gross profit was \$2,369M (GAAP gross profit margin of 30.3%)

# 4Q 2021 consolidated adjusted operating income

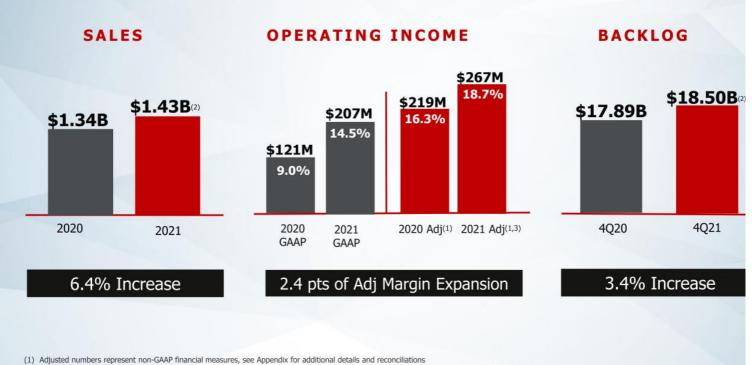
CONSOLIDATED	4 Q (2)	FY21 ⁽³⁾
2020 ADJ OP INCOME ⁽¹⁾	\$283	\$1,143
% of Sales	14.0%	15.1%
Adj Gross Profit	130	240
SG&A	(65)	(128)
Engineering	(14)	(14)
2021 ADJ OP INCOME	\$334	\$1,241
% of Sales	16.1%	15.9%

# ADJUSTED OPERATING INCOME WAS UP YOY ON HIGHER GROSS MARGIN, PARTI **OFFSET BY INCREASED SG&A AND ENGINEERING EXPENSES**

10

Adjusted numbers represent non-GAAP financial measures. See Appendix for additional details and reconciliations
 4Q 2020 GAAP operating income was \$161M (GAAP operating margin of 8.0%). 4Q 2021 GAAP operating income was \$264M (GAAP operating margin of 12.7%)
 FY 2020 GAAP operating income was \$745M (GAAP operating margin of 9.9%). FY 2021 GAAP operating income was \$876M (GAAP operating margin of 11.2%)

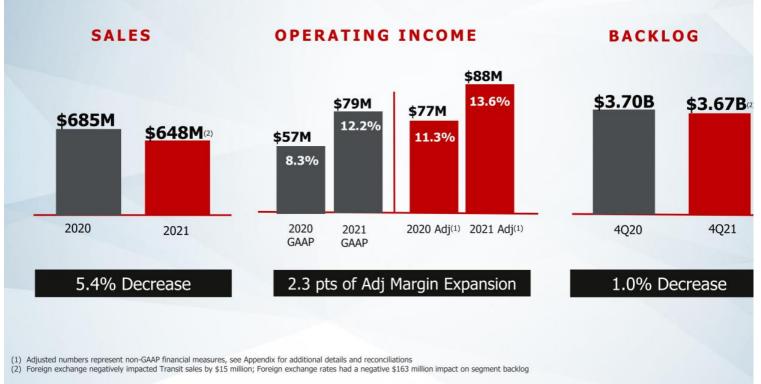
# 4Q 2021 Freight segment performance



(2) Foreign exchange rates negatively impacted Freight sales by \$2 million; Foreign exchange rates had a negative \$78 million impact on segment backlog
 (3) Freight segment operating income was positively impacted by below market intangible amortization of \$14 million, down \$6 million from 4Q 2020

11

# 4Q 2021 Transit segment performance



12

# Resilient business allows for execution on financial prioritie





Adjusted net leverage⁽²⁾ improved ... committed to maintaining investment grade ratings

**Strengthening balance sheet**... strong liquidity of \$1.67B



**Deploying capital** to execute on priorities

Returning capital to shareholders .. announced \$750M share buyba 25% increase in quarterly divide

# ROBUST CASH GENERATION; INVESTING IN HIGH-RETURN OPPORTUNITIES FOR G

(1) Cash from Operations conversion % is defined as GAAP Cash from Operations divided by GAAP net income plus depreciation and amortization including deferred debt cost amortization (2) Net debt is defined as total debt minus cash and cash equivalents; adjusted leverage is defined as net debt divided by adjusted EBITDA

# 2021 overview

<b>\$7.82</b> в
<b>15.9%</b> GAAP: 11.2%
\$ <b>4.26</b> GAAP: \$2.96
\$ <b>1.07</b> в

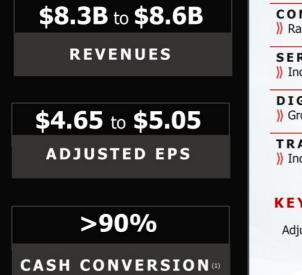
# FULL YEAR 2021 HIGHLIGHTS

- Full-year sales growth driven by Services, Componer recovery in Transit ... strong growth in Mods, improv railcar deliveries & partial recovery in Transit
- Delivered 80 bps of adjusted margin expansion ... st improvement across both segments despite cost hea
- Adjusted EPS up 12.4% YoY ... driven by productivit early realization of synergies & positive mix
- Record cash flow from operations of \$1.07B ... 102% conversion ... completed Nordco & MASU acquisition

# STRONG EXECUTION FOR THE YEAR ... STRONG FOUNDATION FOR GROWTH IN

(1) Adjusted numbers represent non-GAAP financial measures, see Appendix for additional details and reconciliations 14

# 2022 outlook and guidance



(1) Cash from operations conversion % is defined as GAAP cash from operations divided by GAAP net income plus depreciation and amortizatio including deferred debt cost amortization

# **BROAD-BASED RECOVERY ACROSS PORTFOLIO**

# EQUIPMENT

COMPONENTS

Railcars coming out of storage ... higher railcar build ... improved industrial end-market

**SERVICES** )) Increased demand for reliable, efficient power... unparking of locos & higher MODs

**DIGITAL ELECTRONICS** )) Growth driven by international expansion & product upgrades

TRANSIT

)) Increased global infrastructure investment & recovering ridership trends

# **KEY ASSUMPTIONS**

Adjusted operating margin up

- o Favorable productivity/absorption, offset by mix & cost inflation
- SG&A as % of sales down
- Engineering as % of sales up

Tax rate ~26% Capex ~2% of sales

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## What you've heard

Advancing our long-term strategies... **leading decarbonizat and utilization of rail** ... creating significant value for our customers

Leveraging significant installed base ... resilient business

Strong **execution in dynamic cost environment** ... naviga supply chain disruptions

Generating **strong cash flow** with **disciplined capital allo** ... improving ROIC and shareholder returns

## STRONG FOUNDATION FOR GROWTH AND INCREASED SHAREHOLDER VALUE

Save the date

## WABTEC 2022 INVESTOR CONFERENCE

March 9, 2022 . 8:00 AM ET . Virtual Webcast



### Income statement

#### WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF INCOME FOR THE THREE AND TWELVE MONTH'S ENDED DECEMBER 31, 2021 AND 2020 (AMOUNTS IN MILLIONS EXCEPT PER SHARE DATA) (UNAUDITED)

ths Ended ber 31,			Twelve Mo Decem	nths Ende ber 31,	d
2020	)	2	2021		2020
\$	2,024	\$	7,822 (5,453)	\$	7,556
	506		2,369	-	2.137
	25.0%		30.3%		28.3%
	(236)		(1,030)		(948)
	(38)		(176)		(162)
	(71)		(287)	-	(282)
	(345)		(1,493)		(1,392)
	17.0%		19.1%		18.4%
	161		876		745
	8.0%		11.2%		9.9%
	(49)		(177)		(199)
2	6	87) -	38	37	11
	118		737		557
	(31)		(172)		(145)
	26.6%		23.2%		26.0%
	87		565		412
	1		(7)	-	2
	88		558		414
\$	0.46	\$	2.96	\$	2.18
\$	0.46	\$	2.96	\$	2.17
	189.2		187.7		189.9
	189.7		188.1	_	190.4
9					
	.9		189.2 189.7	189.2187.7 189.7188.1	



## Income statement (cont.)

#### WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF INCOME FOR THE THREE AND TWELVE MONTHS ENDED DECEMBER 31, 2021 AND 2020 (AMOUNTS IN MILLIONS EXCEPT PER SHARE DATA) (UNAUDITED)

			nths Endeo nber 31,	ł	Twelve Mo Decem		d
	0	2021	-	2020	2021	4 <u>8</u>	2020
Segment Information							
Freight Net Sales	\$	1,425	\$	1,339	\$ 5,239	\$	5,082
Freight Income from Operations	\$	207	\$	121	\$ 717	\$	584
Freight Operating Margin		14.5%		9.0%	13.7%		11.5%
Transit Net Sales	\$	648	\$	685	\$ 2,583	\$	2,474
Transit Income from Operations	\$	79	\$	57	\$ 238	\$	230
Transit Operating Margin		12.2%		8.3%	9.2%		9.3%
Backlog Information (Note: 12-month is a sub-set of total)	Decem	ber 31, 2021	Septem	ber 30, 2021			
Freight Total	\$	18,502	\$	18,211			
Transit Total		3,667		3,633			
Wabtec Total	\$	22,169	\$	21,844			
Freight 12-Month	\$	4,520	\$	4,060			
Transit 12-Month		1,748		1,648			
Wabtec 12-Month	\$	6,268	\$	5,708			



## Balance sheet

### WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

	Decem	ber 31, 2021	Decem	<u>ber 31, 2020</u>
In millions				
Cash and cash equivalents	\$	473	\$	599
Receivables, net		1,477		1,412
Inventories		1,689		1,642
Other current assets	<u></u>	193		227
Total current assets		3,832		3,880
Property, plant and equipment, net		1,497		1,601
Goodwill		8,587		8,485
Other intangible assets, net		3,705		3,869
Other noncurrent assets		833		619
Total assets	\$	18,454	\$	18,454
Current liabilities	\$	2,910	\$	3,226
Long-term debt		4,056		3,792
Long-term liabilities - other		1,249		1,283
Total liabilities		8,215		8,301
Shareholders' equity		10,201		10,123
Noncontrolling interest	22	38		30
Total shareholders' equity		10,239		10,153
Total Liabilities and Shareholders' Equity	\$	18,454	\$	18,454



### Cash flow

### WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

	Twelve Months Ended	December 31,
	2021	2020
In millions		
Operating activities		
Net income	565	412
Non-cash expense	571	444
Receivables	(76)	315
Inventories	(41)	181
Accounts Payable	109	(269)
Other assets and liabilities	(55)	(299)
Net cash provided by operating activities	1,073	784
Net cash used for investing activities	(540)	(155)
Net cash used for financing activities	(653)	(619)
Effect of changes in currency exchange rates	(6)	(15)
Decrease in cash	(126)	(5)
Cash and cash equivalents, beginning of period	599	604
Cash and cash equivalents, end of period	473	599





Set forth below is the calculation of the non-GAAP performance measures included in this press release. We believe that these measures provide useful supplemental information to assess our operating performance and to evaluate period-to-period comparisons. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, Wabtec's reported results prepared in accordance with GA

U HUH-GAAP	
	Wabtec Corpor
conciliation	Reconciliation

(in millions)								F	ourth	Quarter	2021	Actual F	Results							
				ross		erating		ne from		rest &						ntrolling		abtec		
	Ne	t Sales	P	rofit	EXI	penses	Ope	rations	Othe	er Exp	1	Tax	Net	ncome	Inte	erest	Net	ncome	1	EP
Reported Results	\$	2,073	\$	652	\$	(388)	\$	264	\$	(29)	\$	(42)	\$	193	\$	(3)	\$	190	\$	
Restructuring & Transaction costs		127		5		(7)		(2)		2		5		3		12		3	\$	
Non-cash Amortization expense						72		72		-		(18)		54				54	\$	
Foreign Exchange Gain				•		-				(1)				(1)				(1)	\$	
Amended Return, net										*		(25)		(25)				(25)	\$	
Adjusted Results	\$	2,073	\$	657	\$	(323)	\$	334	\$	(30)	\$	(80)	\$	224	\$	(3)	\$	221	\$	_

_		_								)-Dat	e 2021 A	ctual R	esults					
Ne	t Sales										Tax	Net I	ncome					
\$	7,822	\$	2,369	\$	(1,493)	\$	876	\$	(139)	\$	(172)	\$	565	s	(7)	\$	558	\$
	1211		53		25		78		2		(15)		63		12		63	\$
					287		287		-		(74)		213				213	\$
	•				-				(8)		2		(6)				(6)	\$
											(25)		(25)				(25)	\$
\$	7,822	\$	2,422	\$	(1,181)	\$	1,241	\$	(147)	\$	(284)	\$	810	\$	(7)	\$	803	\$
	\$	-	<u>Net Sales</u> \$ 7,822 \$ - - - -	\$ 7,822 \$ 2,369 - 53   	<u>Net Sales Profit Ex</u> \$ 7,822 \$ 2,369 \$ - 53  	Net Sales         Profit         Expenses           \$ 7,822         \$ 2,369         \$ (1,493)           -         53         25           -         -         287           -         -         -           -         -         -	Net Sales         Profit         Expenses         Ope           \$ 7,822         \$ 2,369         \$ (1,493)         \$           -         53         25           -         -         287           -         -         -           -         -         -	Gross         Operating Expenses         Income from Operations           \$ 7,822         \$ 2,369         \$ (1,493)         \$ 876           -         -         53         25         78           -         -         287         287         287           -         -         -         -         -         -	Gross Operating Income from Inte Net Sales Profit Expenses Operations Oth \$ 7,822 \$ 2,369 \$ (1,493) \$ 876 \$ - 53 25 78 287 287 	Gross         Operating Expenses         Income from Operations         Interest & Other Exp           \$ 7,822         \$ 2,369         \$ (1,493)         \$ 876         \$ (139)           -         53         25         78         -           -         -         287         287         -           -         -         -         (8)         -	Gross         Operating Expenses         Income from Operations         Interest & Other Exp           \$ 7,822         \$ 2,369         \$ (1,493)         \$ 876         \$ (139)         \$           -         53         25         78         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -	Net Sales         Gross Profit         Operating Expenses         Income from Operations         Interest & Other Exp         Tax           \$ 7,822         \$ 2,369         \$ (1,493)         \$ 876         \$ (139)         \$ (172)           -         53         25         78         - (15)           -         -         287         287         - (74)           -         -         -         (8)         2           -         -         -         (25)         (25)	Gross Net Sales         Operating Profit         Income from Expenses         Increst & Operations         Interest & Other Exp         Tax         Net Li           \$ 7,822         \$ 2,369         \$ (1,493)         \$ 876         \$ (139)         \$ (172)         \$           -         53         25         78         - (15)         - (15)           -         -         287         287         - (74)           -         -         - (8)         2           -         -         - (25)         - (25)	Net Sales         Profit         Expenses         Operations         Other Exp         Tax         Net Income           \$ 7,822         \$ 2,369         \$ (1,493)         \$ 876         \$ (139)         \$ (172)         \$ 565           -         53         25         78         -         (15)         63           -         -         287         287         -         (74)         213           -         -         -         -         (8)         2         (6)           -         -         -         -         -         (25)         (25)	Gross Net Sales         Operating Profit         Income from Expenses         Interest & Operations         Interest & Other Exp         Tax         Net Income         Noncon Inte           \$ 7,822         \$ 2,369         \$ (1,493)         \$ 876         \$ (139)         \$ (172)         \$ 565         \$           -         53         25         78         -         (15)         63           -         -         287         287         -         (74)         213           -         -         -         (8)         2         (6)           -         -         -         -         (25)         (25)	Gross Net Sales         Operating Profit         Income from Expenses         Interest & Operations         Interest & Other Exp         Tax         Net Income         Noncontrolling Interest           \$ 7,822         \$ 2,369         \$ (1,493)         \$ 876         \$ (139)         \$ (172)         \$ 565         \$ (7)           -         53         25         78         -         (15)         63         -           -         -         287         287         -         (74)         213         -           -         -         -         (8)         2         (6)         -           -         -         -         -         (25)         (25)         -	Gross Net Sales         Operating Profit         Income from Expenses         Interest Operations         Interest Other Exp         Tax         Net Income         Noncontrolling Interest         Wat Net Interest           \$ 7,822         \$ 2,369         \$ (1,493)         \$ 876         \$ (139)         \$ (172)         \$ 565         \$ (7)         \$           -         53         25         78         -         (15)         63         -           -         -         287         287         -         (74)         213         -           -         -         -         (8)         2         (6)         -           -         -         -         -         (25)         (25)         -	Gross Net Sales         Operating Profit         Income from Expenses         Interest & Operations         Interest & Other Exp         Tax         Net Income         Noncontrolling Interest         Wabtec Net Income           \$ 7,822         \$ 2,369         \$ (1,493)         \$ 876         \$ (139)         \$ (172)         \$ 565         \$ (7)         \$ 558           -         -53         25         78         -         (15)         63         -         63           -         -         287         287         -         (74)         213         -         213           -         -         -         -         (8)         2         (6)         -         (6)           -         -         -         -         -         (25)         (25)         -         (25)



Set forth below is the calculation of the non-GAAP performance measures included in this press release. We believe that these measures provide useful supplemental information to assess our Gentify) performance and to evaluate period-to-period comparisons. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, Wabtec's reported results prepared in accordance w



usted F	Results																	
<u></u>										2020 /	Actual F	Results						
				10000											21 CONT 10 CON			
Ne	t Sales	P	rofit	Ext	enses	Ope	rations	Othe	er Exp	1	<u>ax</u>	Net I	ncome	Int	erest	Net I	ncome	
\$	2,024	\$	506	\$	(345)	\$	161	\$	(43)	\$	(31)	\$	87	\$	1	\$	88	
			21		30		51		-		(12)		39				39	
	×				71		71				(16)		55				55	
	ā				5				1		(1)		10		5		17	
	÷		10		÷		1.5		5		6		6				6	
\$	2,024	\$	527	\$	(244)	\$	283	\$	(42)	\$	(54)	\$	187	\$	1	\$	188	
	Ne		G <u>Net Sales P</u> \$ 2,024 \$ - - - -	Net Sales         Gross Profit           \$ 2,024         \$ 506           -         21           -         -           -         -           -         -           -         -	Gross         Ope           Net Sales         Profit         Exp           \$ 2,024         \$ 506         \$           -         21         -           -         -         -           -         -         -           -         -         -           -         -         -	Gross         Operating Expenses           Net Sales         Profit         Expenses           \$ 2,024         \$ 506         \$ (345)           -         21         30           -         -         71           -         -         -           -         -         -           -         -         -	Gross         Operating Expenses         Incon Ope           Net Sales         Profit         Expenses         Ope           \$ 2,024         \$ 506         \$ (345)         \$           -         21         30         -           -         -         71         -           -         -         -         -           -         -         -         -	Formation           Net Sales         Profit         Coperating Expenses         Income from Operations           \$ 2,024         \$ 506         \$ (345)         \$ 161           -         21         30         51           -         -         71         71           -         -         -         -           -         -         -         -	Fourth Net Sales Profit Corporations Operating Operations Other \$ 2,024 \$ 506 \$ (345) \$ 161 \$ - 21 30 51 - 71 71 71 71 	Fourth Quarter       Net Sales     Profit     Operating Expenses     Income from Operations     Interest & Other Exp       \$ 2,024     \$ 506     \$ (345)     \$ 161     \$ (43)       -     21     30     51     -       -     -     71     71     -       -     -     -     1     1	Fourth Quarter 2020 /       Net Sales     Profit     Expenses     Operating     Income from     Interest &       \$ 2,024     \$ 506     \$ (345)     \$ 161     \$ (43)     \$       -     21     30     51     -       -     -     71     71     -       -     -     -     1       -     -     -     1	Fourth Quarter 2020 Actual F           Net Sales         Profit         Coperating Expenses         Income from Operations         Interest & Other Exp         Tax           \$ 2,024         \$ 506         \$ (345)         \$ 161         \$ (43)         \$ (31)           -         21         30         51         -         (12)           -         -         71         71         -         (16)           -         -         -         5         -         6	Fourth Quarter 2020 Actual Results           Net Sales         Profit         Derating Expenses         Income from Operations         Interest & Other Exp         Tax         Net Li           \$ 2,024         \$ 506         \$ (345)         \$ 161         \$ (43)         \$ (31)         \$           -         21         30         51         -         (12)           -         -         71         71         -         (16)           -         -         -         56         -         6	Fourth Quarter 2020 Actual Results           Net Sales         Gross         Operating         Income from Operations         Interest & Other Exp         Tax         Net Income           \$ 2,024         \$ 506         \$ (345)         \$ 161         \$ (43)         \$ (31)         \$ 87           -         21         30         51         -         (12)         39           -         -         71         71         -         (16)         55           -         -         -         1         (1)         -           -         -         -         -         6         6	Gross         Operating Expenses         Income from Operations         Interest & Other Exp         Tax         Net Income         Nonco           \$ 2,024         \$ 506         \$ (345)         \$ 161         \$ (43)         \$ (31)         \$ 87         \$           -         21         30         51         -         (12)         39           -         -         71         71         -         (16)         55           -         -         -         1         (1)         -           -         -         -         -         6         6	Gross         Operating Expenses         Income from Operations         Interest & Other Exp         Tax         Net Income         Noncontrolling Interest           \$ 2,024         \$ 506         \$ (345)         \$ 161         \$ (43)         \$ (31)         \$ 87         \$ 1           -         21         30         51         -         (12)         39         -           -         -         71         71         -         (16)         55         -           -         -         -         -         1         (1)         -         -	Fourth Quarter 2020 Actual Results           Net Sales         Gross         Operating         Income from Operations         Interest & Other Exp         Tax         Net Income         Noncontrolling Interest         Wat           \$ 2,024         \$ 506         \$ (345)         \$ 161         \$ (43)         \$ (31)         \$ 87         \$ 1         \$           -         21         30         51         -         (12)         39         -           -         -         71         71         -         (16)         55         -           -         -         -         6         6         -	Fourth Quarter 2020 Actual Results           Net Sales         Gross         Operating         Income from Operations         Interest & Other Exp         Tax         Net Income         Noncontrolling Interest         Wabtec Net Income           \$ 2,024         \$ 506         \$ (345)         \$ 161         \$ (43)         \$ (31)         \$ 87         \$ 1         \$ 88           -         21         30         51         -         (12)         39         -         39           -         -         71         71         -         (16)         55         -         55           -         -         -         1         (1)         -         -         6         6         6         6

### Wabtec Corporation

	Ne	t Sales	Gross Profit	erating penses	ne from rations	Inte	er Year-to erest & er Exp	Тах	ncome	ntrolling erest	abtec ncome
Reported Results	\$	7,556	\$ 2,137	\$	\$ 745	\$	(188)	(145)	\$ 412	\$ 2	\$ 414
Restructuring & Transaction costs			45	71	116			(29)	87		87
Non-cash Amortization expense			÷.	282	282		*	(71)	211	~	211
Foreign Exchange Loss			5	<i>.</i> :			9	(2)	7	5	7
Tax on Transaction Costs		-	-	-	-		-	6	6	-	6
Adjusted Results	s	7,556	\$ 2,182	\$ (1,039)	\$ 1,143	\$	(179)	\$ (241)	\$ 723	\$ 2	\$ 725

## EBITDA reconciliation

Set forth below is the calculation of the non-GAAP performance measures included in this press release. We believe that these measures provide useful supplemer information to assess our operating performance and to evaluate period-to-period comparisons. Non-GAAP financial measures should be viewed in addition to, and I an alternative for, Wabtec's reported results prepared in accordance with GAAP.

Wabtec Corporation 2021 Q4 EBITDA Reconciliation (in millions)	2	2			12	
	Reported Income from Operations	+ Other Income (Expense)	+ Depreciation & = <u>Amortization</u> =	EBITDA +	Restructuring & <u>Transaction Costs</u>	= Ad
Consolidated Results	\$264	\$13	\$121	\$398	(\$2)	\$
Wabtec Corporation 2021 Q4 YTD EBITDA Reconciliation (in millions)						
(	Reported Income from Operations	+ Other Income (Expense)	+ Depreciation & = <u>Amortization</u> =	EBITDA +	Restructuring & Transaction Costs	= Adj EE
Consolidated Results	\$876	\$38	\$485	\$1,399	\$78	\$1
2020 Q4 EBITDA Reconciliation (in millions)	Reported Income from Operations	+ Other Income + <u>(Expense)</u>	+ Depreciation & = <u>Amortization</u> =	<u>EBITDA</u> +	Restructuring & Transaction Costs	= Ad
Consolidated Results	\$161	\$6	\$118	\$285	\$51	\$
Wabtec Corporation 2020 Q4 YTD EBITDA Reconciliation (in millions)						
▲ 2019 to FA SER NOV	Reported Income from Operations	+ Other Income (Expense)	+ Depreciation & = <u>Amortization</u> =	EBITDA +	Restructuring & Transaction Costs	= Ad
Consolidated Results	\$745	\$11	\$466	\$1,222	\$116	\$1



# Sales by product line

### WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION SALES BY PRODUCT LINE (UNAUDITED)

	Thr	ee Months Ende	ed Deceml	ber 31,
In millions		2021	2	2020
Freight Segment				
Equipment	\$	377	\$	433
Components		218		195
Digital Electronics		167		164
Services		663		547
Total Freight Segment		1,425		1,339
Transit Segment				
Original Equipment Manufacturer	\$	299	\$	322
Aftermarket		349		363
Altermarket				685
Total Transit Segment		648 Ive Months End		ber 31,
Total Transit Segment		lve Months End		ber 31,
Total Transit Segment In millions Freight Segment	:	lve Months End	2	ber 31, 2020
Total Transit Segment In millions Freight Segment Equipment	:	lve Months End 2021 1,302	2	ber 31, 2020 1,531
Total Transit Segment In millions Freight Segment Equipment Components	:	lve Months End 2021 1,302 867	2	ber 31, 2020 1,531 819
Total Transit Segment In millions Freight Segment Equipment Components Digital Electronics	:	lve Months End 2021 1,302 867 640	2	ber 31, 2020 1,531 819 664
Total Transit Segment In millions Freight Segment Equipment Components Digital Electronics Services Total Freight Segment	:	lve Months End 2021 1,302 867 640 2,430	2	ber 31, 2020 1,531 819 664 2,068
Total Transit Segment In millions Freight Segment Equipment Components Digital Electronics Services Total Freight Segment Transit Segment Original Equipment Manufacturer	:	live Months End 2021 1,302 867 640 2,430 5,239 1,193	2	ber 31, 2020 1,531 819 664 2,068 5,082 1,139
Total Transit Segment In millions Freight Segment Equipment Components Digital Electronics Services Total Freight Segment Transit Segment	\$	2021 1,302 867 640 2,430 5,239	\$	ber 31, 2020 1,531 819 664 2,068 5,082



### Segment gross margin reconciliation

#### WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION RECONCILIATION OF REPORTED RESULTS TO ADJUSTED RESULTS - BY SEGMENT (UNAUDITED)

In millions	ree Months En <u>2021</u>	ded Decen	nber 31, <u>2020</u>	Tw	elve Months En 2021	ded Dece	ember 31, <u>2020</u>
Freight Segment Reported Gross Profit Freight Segment Reported Gross Margin	\$ 454 31.9%	\$	339 25.3%	\$	1,667 31.8%	\$	1,48 29.39
Restructuring & Transaction costs	3		14		8		3
Freight Segment Adjusted Gross Profit	\$ 457	\$	353	\$	1,675	\$	1,51
Freight Segment Adjusted Gross Margin	32.1%	2	26.4%	22	32.0%		29.99
Transit Segment Reported Gross Profit Transit Segment Reported Gross Margin	\$ 198 30.6%	\$	167 24.4%	\$	702 27.2%	\$	64 26.29
Restructuring & Transaction costs	2		24.4%		45		20.29
Transit Segment Adjusted Gross Profit	\$ 200	\$	173	\$	747	\$	66
Transit Segment Adjusted Gross Margin	30.9%		25.3%		28.9%		26.8



## Segment operating margin reconciliation

## WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION RECONCILIATION OF REPORTED RESULTS TO ADJUSTED RESULTS - BY SEGMENT (UNAUDITED)

UNAUDI

	1	Three Months Ended December 31,				Twelve Months Ended December 31,				
In millions		2021		2020		2021		2020		
Freight Segment Reported Income from Operations	\$	207	\$	121	\$	717	\$	5		
Freight Segment Reported Margin		14.5%		9.0%		13.7%		11.5		
Restructuring & Transaction costs		(7)		32		9				
Non-cash Amortization expense		67		66		267		2		
Freight Segment Adjusted Income from Operations	\$	267	\$	219	\$	993	\$	9		
Freight Segment Adjusted Margin		18.7%		16.3%		19.0%		18.1		
Transit Segment Reported Income from Operations	\$	79	\$	57	\$	238	\$	2		
Transit Segment Reported Margin		12.2%		8.3%		9.2%		9.3		
Restructuring & Transaction costs		4		15		59				
Non-cash Amortization expense		5		5		20				
Transit Segment Adjusted Income from Operations	\$	88	\$	77	\$	317	\$	2		
Transit Segment Adjusted Margin	10	13.6%	15	11.3%	10	12.3%	12	11.3		



# Segment sales reconciliation

#### WESTINGHOUSE AIR BRAKE TECHNOLOGIES CORPORATION RECONCILIATION OF CHANGES IN NET SALES - BY SEGMENT (UNAUDITED)

	Three	e Months E	Three Months Ended December 3				
In millions	<u>Freight</u>	<u> </u>	<u>ansit</u>	Con	solidated		
2020 Net Sales	\$ 1,339	\$	685	\$	2,		
Acquisitions	61		-				
Foreign Exchange	(2)		(15)				
Organic	27		(22)				
2021 Net Sales	\$ 1,425	\$	648	\$	2,		
Change (\$)	86		(37)				
Change (%)	6.4%		-5.4%		2		

	Twelv Freight	Ended Decemb ransit	oer 31, Consolidated	
2020 Net Sales	\$ 5,082	\$ 2,474	\$	7
	 	-10000		
Acquisitions	138	( <b></b> )		
Foreign Exchange	23	111		
Organic	(4)	(2)		
2021 Net Sales	\$ 5,239	\$ 2,583	\$	7,
Change (\$)	157	109		
Change (%)	3.1%	4.4%		3



## Cash conversion reconciliation

Set forth below is the calculation of the non-GAAP performance measures included in this press release. We believe that these measures provide useful supplemental information to assess our operating performance and to evaluate period-to-period comparisons. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, Wabtec's reported results prepared in accordance with GAAP.

Wabtec Corporation 2021 Q4 Cash Conversion Calculation							
(in millions)							
	Reported Cash	÷	(Net Income	+	Depreciation &	=	Cash Conversion
	from Operations				Amortization)		
Consolidated Results	\$314		\$193		\$123		99%
Wabtec Corporation							
2021 Q4 YTD Cash Conversion Calculation (in millions)							
	Reported Cash from Operations	÷	(Net Income	+	Depreciation & Amortization)	=	Cash Conversion
Consolidated Results	\$1,073		\$565		\$491		102%
Wabtec Corporation 2020 Q4 Cash Conversion Calculation							
(in millions)							
(in millions)	Reported Cash from Operations	÷	(Net Income	+	Depreciation & <u>Amortization</u>	=	Cash Conversion
		÷	(Net Income \$87	+		=	Cash Conversion
Consolidated Results Wabtec Corporation	from Operations	+		+	Amortization)	=	
Consolidated Results Wabtec Corporation 2020 Q4 YTD Cash Conversion Calculation	from Operations	+		t	Amortization)	=	
Consolidated Results Wabtec Corporation	from Operations	* •		+	Amortization)		

